

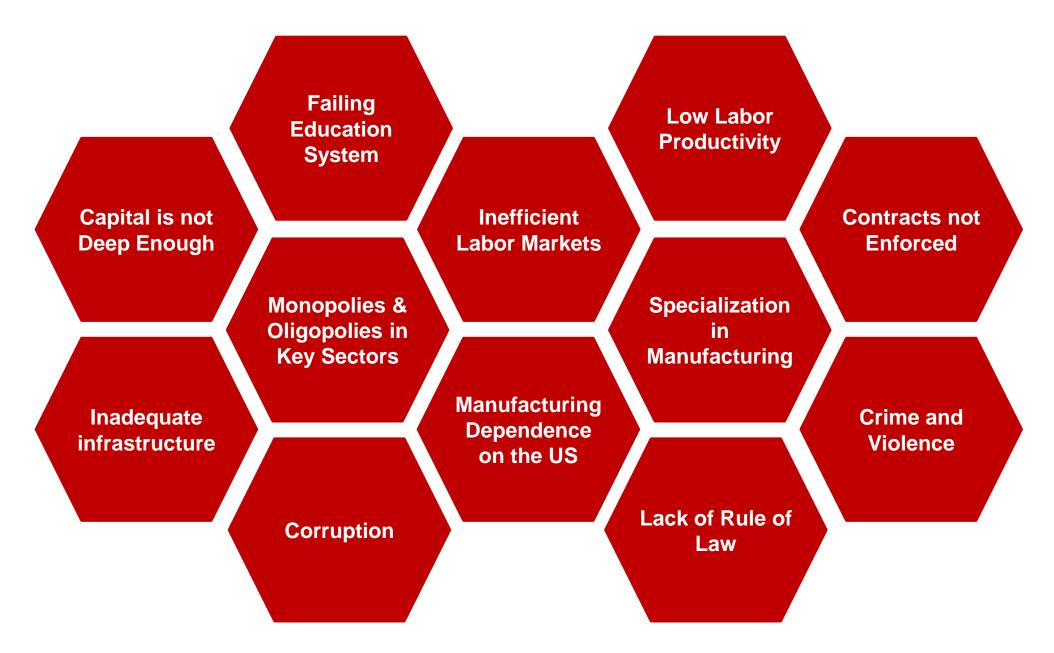
"Peter Pan" to Powerhouse: Mexico, 2015-2040

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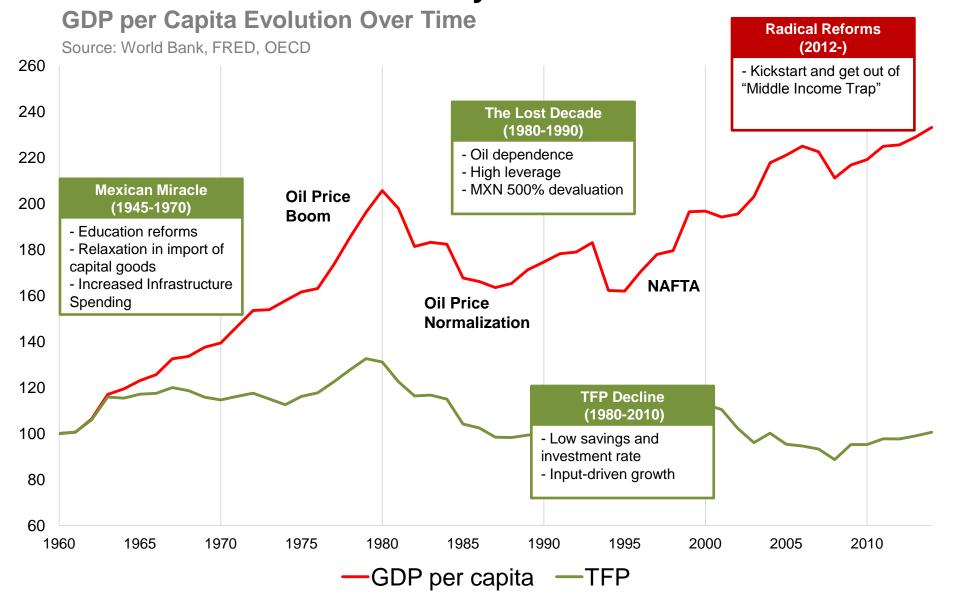




Mexico faces many obstacles...



...but history suggests Mexico has great potential for growth, which can be unleashed with reforms in 8 key areas...



Growth Accounting

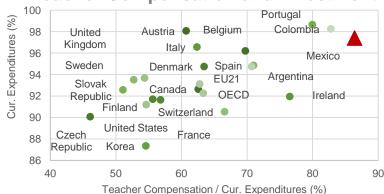
Source: World Bank, FRED, OECD

Period	Y/N	αK/L	L/N	TFP
1961-1969	3.17	1.43	-0.24	1.99
1970-1979	3.27	0.30	2.24	0.73
1980-1989	-1.14	0.10	1.38	-2.62
1990-1999	0.83	0.24	0.79	-0.20
2000-2014	1.62	1.16	0.28	0.18

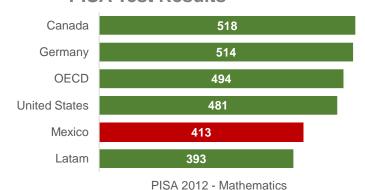
An improved education system coupled with a more efficient labor market will support sustained economic growth

Education

Teacher Compensation and Investment



PISA Test Results



Reforms

- Evaluations of teachers
- Autonomous regulators

Labor Efficiency

Norway G7 countries Euro area OECD Total Greece Turkey Chile Mexico GDP per hour worked as % of USA (USA=100)



Ref

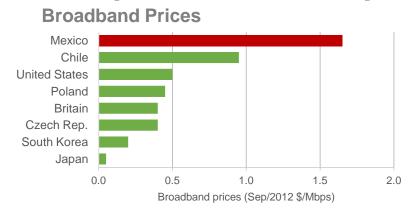
Reforms

- Increase flexibility with the Federal Labor Law
- Challenge union bosses
- Easier to hire and fire, and to settle disputes

Source: OECD

Key sectors have are controlled by few big firms increasing input costs for the economy, while an increasing share of SMEs lost 6.5% in productivity

3 Competitive Landscape









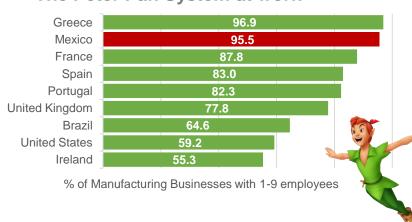


Reforms

- New competition authorities
- Ending monopolies
- Increased competitiveness

Business Informality

The Peter Pan System at work



SMEs with Low Access to Credit

américa

TELMEX

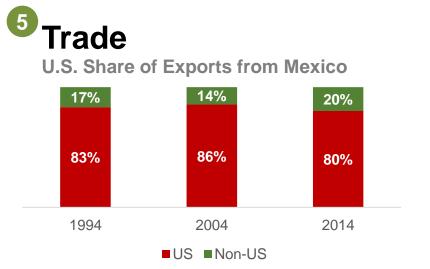


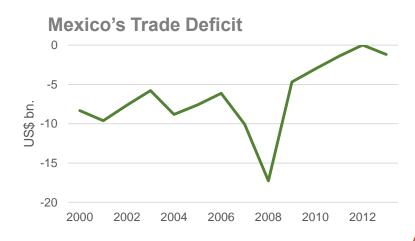
Reforms

- Fiscal reform to bring SMEs into formal economy
- Increase financial access
- Increase credit rights protection

Source: OECD Entrepreneurship at a Glance, The Economist

Upcoming FTAs should diversify Mexico's output while spending in infrastructure will surge







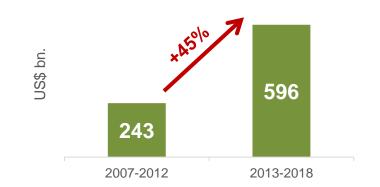
- Pacific Alliance
- Trans Pacific Partnership, invited by U.S.

6 Infrastructure





Projected Infrastructure Spending



Reforms

 Significant increase in spending (already being implemented across sectors)

But... How should Mexicans reconcile the recent corruption scandals and weak law enforcement?

Crime and Rule of Law



Protests following the killing of 43 students in state of Guerrero 11/2014

95%

of the offenses are not solved or punished 80%

of homicides are not solved or punished

Reforms

- Small claims court to enforce contracts
- Unified national code for criminal proceedings
- More police

Governance and Corruption



President's wife apartment related to scandal 11/2014



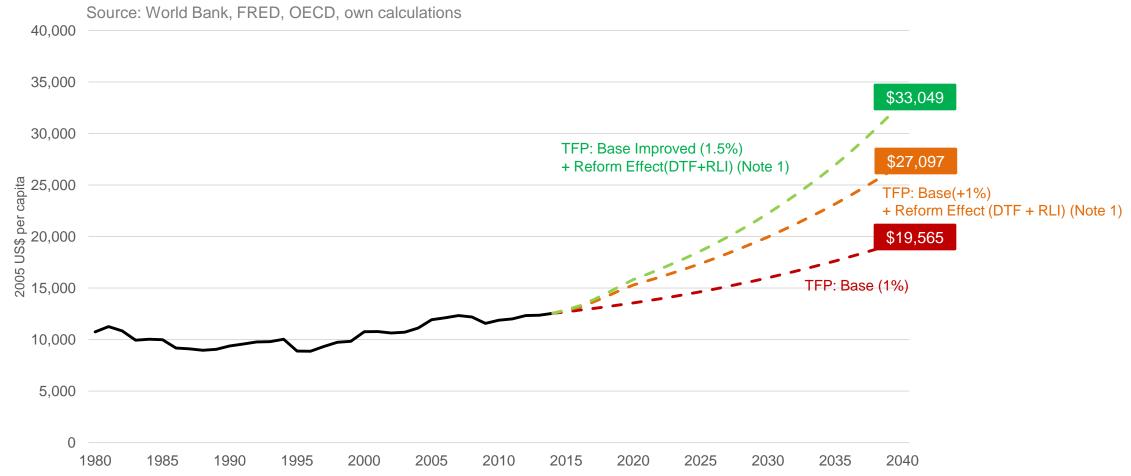
Reforms

- Anti-corruption authority
- Administrative sanctions on officials
- New rules to incentivize officials

Source: Vision for Mexico

Mexico is at an inflection point and its government has initiated reforms aimed at boosting the economy's productivity and making it more competitive





Note:

1: A regression of TFP growth on the Rule of Law Index (CFS and WEF) and the Distance to Frontier(World Bank Doing Business) on 26 upper middle income countries was performed to estimate the reform effects. Substantial improvement on business environment, infrastructure and labor force in 2016-2019 (represented by DFT) and in governance and rule of law (RLI) in 2017-2020.

Conclusion and Recommendation

Probability of Success

- Government has failed many times in the past
- Current administration's reforms are sincere and thorough

Our thoughts

- Even the progress to date is worth investment
- Invest in Mexico now given the reform to date & trajectory of future reform

"Deserve what you dream"

Octavio Paz Mexican Nobel Literature Laureate 1990