

MAX HOLMES

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BUSINESS

Founder and Chief Investment Officer, Haven Asset Management LLC, Greenwich, CT (1/15 – Present)
Distressed / Event / Special Situations / Credit asset management company

Senior Advisor, American Industrial Partners LLC, New York, NY (1/15 – Present)
Middle-market private equity firm managing funds with AUM totaling \$4.0 billion

Founder and Chief Investment Officer, Plainfield Asset Management LLC, Greenwich, CT (2/05 – 12/16)
Distressed / Event / Special Situations hedge fund management company
Portfolio Manager of Plainfield Special Situations Master Fund Limited (Hedge Fund) and Plainfield Direct LLC (BDC)
Funds invested in over 400 businesses, across industries and across capital structures
Peak AUM was \$5.4 billion in August 2008; 150 institutional investors; 155 employees and consultants
Investors unanimously approved liquidation plan June 2009; Orderly asset liquidation substantially completed June 2012

Chairman, Gray Birch Services LLC, Greenwich, CT (09/14 – Present)
Startup focused on providing senior professionals for private boards and other fiduciary positions

Vice Chairman, qbeats inc. (formerly EcQuant Inc.), New York, NY (09/11 – Present)
Internet startup focused on news pricing and delivery (www.qbeats.com)

Managing Director, D. E. Shaw & Co., New York, NY (1/02 – 2/05)
Head of 20-person Distressed Securities Group of hedge fund management company
Co-Portfolio Manager of D. E. Shaw Laminar Portfolios, L.L.C. and Laminar Direct Capital
Funds invested in over 300 businesses, across industries and across capital structures
Peak AUM was \$2.7 billion in February 2005

Managing Director, RBC Capital Markets, Greenwich, CT and New York, NY (10/99 – 1/02)
Founder and Co-Head of RBC's 30-person High Yield Group, subsidiary of The Royal Bank of Canada
Head of High Yield Origination and Capital Markets

Managing Director, Gleacher NatWest Inc., Greenwich, CT and New York, NY (5/96 – 10/99)
Head of High Yield Capital Markets; GNW was a subsidiary of National Westminster Bank Plc
Head of High Yield Research, supervising staff of 6 credit analysts

Director, Salomon Brothers Inc., New York, NY (10/91 – 5/96)
Corporate bond trader, responsible for proprietary positions in distressed and special situations (1995-96)
Responsible for managing the firm's distressed bond positions and serving on creditors committees (1991-96)
High Yield Strategist, Corporate Bond Research Department (1992-95)
Head of Bankruptcy Research (1991-95)

Senior Vice President, High Yield and Convertible Securities Department, Drexel Burnham Lambert Incorporated,
Beverly Hills, CA (1986 – 1989)
Senior research analyst and bond salesman, Sales and Trading Department (1987-89)
Investment banker, Corporate Finance Department (1986-87)

Associate Attorney, Vinson & Elkins, Houston, TX (1984 – 1986)
Member of the Banking/Business/Finance Law section

ACADEMIC

Adjunct Professor, Stern Graduate School of Business, New York University, New York, NY (1993 – Present)
Courses: Bankruptcy and Reorganization; Evolution of the High Yield Bond Market

Senior Lecturer, University of Texas at Austin Graduate School of Business, Austin, TX (1989 – 1990)
Courses: Dealmaking 101; Leveraged Buyouts and High Yield Bond Market; Commercial Banking; Integrative Finance

LICENSES

Texas Bar 1984 / New York Bar 1985
SEC (RIA and ERISA QPAM) / FINRA (Series 3, 7, 9, 10, 16, 24, 56 and 63)
Federal Reserve / FDIC / Mortgage Banking / Insurance / FERC / ISO Power Plant Ownership
Gaming in Nevada / New York / British Columbia

EDUCATION

Columbia Law School J.D. 1984
Harlan Fiske Stone Scholar
Articles Editor, Columbia Journal of Transnational Law
Columbia Business School M.B.A. 1984
Majored in International Business
Harvard College A.B. 1981
Majored in philosophy, minored in government