# R. Kabaliswaran

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## EDUCATION

| 1991 | Ph.D   | NYU Stern School of Business , New York<br>Major: Management. Minor: Sociology of Organizations |
|------|--------|-------------------------------------------------------------------------------------------------|
| 1981 | M.E.   | Manhattan College, New York.<br>Concentration: Environmental Engineering                        |
| 1975 | B.Tech | I I T (Indian Institute of Technology) Madras, India.<br>Concentration: Chemical Engineering    |

#### WORK EXPERIENCE

| 2010-Present | Clinical Associate Professor of Management, NYU Stern, New York                                                            |
|--------------|----------------------------------------------------------------------------------------------------------------------------|
| 2006 - 2010  | Clinical Assistant Professor of Management, NYU Stern, New York                                                            |
| 2003 - 2006  | Visiting Assistant Professor of Management, NYU Stern, New York                                                            |
| 2002 - 2003  | Adjunct Assistant Professor of Management, NYU Stern, New York                                                             |
| 2001 - 2002  | Clinical Assistant Professor of Management, NYU Stern, New York                                                            |
| 1998 - 2001  | Visiting Assistant Professor of Management, NYU Stern, New York                                                            |
| 1992 - 1998  | Adjunct Assistant Professor of Management, NYU Stern, New York                                                             |
| 1991 - 1994  | Assistant Professor of Management, Baruch College, CUNY, New York                                                          |
| 1987-1991    | Instructor, Management, Baruch College, CUNY, New York                                                                     |
| 1976-1979    | Sales Officer, Kaveri Engineering /VDSwami Co Ltd, a chemical equipment manufacturing and marketing company, Madras, India |

| PUBLICATIONS |                                                                                          |
|--------------|------------------------------------------------------------------------------------------|
| 1991         | Paradigm Analysis in Organization Theory.                                                |
|              | Unpublished doctoral dissertation, NYU Stern School of Business, New York                |
|              | University.                                                                              |
| 1986         | The Role of Invisible Colleges in the Generation and Diffusion of Knowledge.             |
|              | Paper coauthored with John E Butler and John M Dutton and presented at the               |
|              | Academy of Management annual meeting, Boston.                                            |
|              | Publications (non academic)                                                              |
| 1990         | Editor, Status of Women (in Tamil). Book of essays tracing women's place in              |
|              | Indian civilization from 2 <sup>nd</sup> century BC to the present. Project for New York |
|              | Tamil Sangam, New York.                                                                  |
| 1993         | Editor, Status of Tamil (in Tamil). Book of essays on the development of                 |
|              | Tamil, the pre-Sanskrit classical language of India through the last two                 |
|              | millennia. Project for Federation of Tamil Sangams of North America.                     |
| 1993         | A few poems (in Tamil). Self published for private circulation among new-                |
|              | poetry movement activists in India.                                                      |

|                      | <i>Work in progress (academic)</i><br><i>Great Leadership</i> – A power based explanation of the idea of leadership in social systems.                                                                                                                                                                                                                                             |
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|                      | <i>Work in progress (non academic)</i><br><i>The Kural</i> – The Sacred Couplets of Valluvar. Translation of ancient India's<br>book on ethical living from 1 <sup>st</sup> century classical Tamil into modern English.<br><i>Bilingual Bharathi</i> – A Tamil –English translation of selected poems of<br>Subramnya Bharathi (1882-1921), one of India's greatest modern poets. |
|                      | Appearances in workshops/seminars (academic)                                                                                                                                                                                                                                                                                                                                       |
| 1994                 | Dean's guest speaker, Senior MBA class, Anna University School of Management, Madras, India.                                                                                                                                                                                                                                                                                       |
| 1995<br>1999-present | Main speaker, Madras Management Association meeting, India.<br>Given seminars/workshops and provided pro-bono consultancy on<br>organizational strategy and design to middle and senior level executives in                                                                                                                                                                        |
| 2006-2007<br>2007    | some of India's major industrial houses as well as non-profit rural charities.<br><i>Expert Facilitator</i> , Negotiation Workshops (Mock Classes), NYU Stern<br><i>Expert Speaker</i> , Fundamentals of Management, Conference/Workshop for<br>Principals, NYU Stern, New York.                                                                                                   |
| 2009                 | Main Speaker, Chamber of Commerce, School of Entrepreneurs meeting,<br>India.                                                                                                                                                                                                                                                                                                      |
| 2010                 | Main Speaker, Senior Administrators Workshop, UNICON, International<br>University Consortium for Executive Education, NYU Stern, New York.                                                                                                                                                                                                                                         |
| 2011-present         | Faculty Leader and Facilitator, Strategy Execution workshops for middle managers, Oracle India, Bangalore.                                                                                                                                                                                                                                                                         |
| 2014                 | Main Speaker, Oracle India event on leadership for senior managers,<br>Bangalore.                                                                                                                                                                                                                                                                                                  |
| 2011-2015            | Facilitator, workshops for senior managers on leadership, KPMG, New York                                                                                                                                                                                                                                                                                                           |
| 2013 -present        | Facilitator, workshops on leadership and politics, Colorado Justice System, Denver, Colorado.                                                                                                                                                                                                                                                                                      |
| 2015- present        | Expert Facilitator, workshops on senior leadership development for the Kingdom of Saudi Arabia, Royal Commission at Yanbo City.                                                                                                                                                                                                                                                    |
| 2016                 | Expert Facilitator, workshop on senior leadership development, Etihad Airlines, Abu Dhabi, UAE.                                                                                                                                                                                                                                                                                    |
| 2016                 | Chief Guest and Main Speaker, Human Resources Directors Forum, meeting of HR Directors from the Chamber of Commerce & Industry, Saudi Arabia.                                                                                                                                                                                                                                      |
| 2016                 | Expert Facilitator on Long Term Negotiations, China Merhant Bank senior executives, New York.                                                                                                                                                                                                                                                                                      |
| 2016                 | Guest Speaker on Leadership Stories, Digital Leadership Academy, New York.                                                                                                                                                                                                                                                                                                         |
| 2016                 | Chief Guest and Keynote Speaker, Chamber of Commerce Leadership Meet,<br>Tamil Nadu, India.                                                                                                                                                                                                                                                                                        |
| 2016                 | Expert Speaker on Leadership, Human Resource Directors Conference,<br>Supreme Court of Colorado, Denver, Colorado.                                                                                                                                                                                                                                                                 |
| 2017                 | Track Chair and Speaker, Conference on Psychology of Work, IITM, India.                                                                                                                                                                                                                                                                                                            |
| 2019                 | Expert Facilitator, Workshop on Leading and Managing, NYUAD, UAE.                                                                                                                                                                                                                                                                                                                  |
| 2020                 | Keynote Speaker, Gandhi and 21 <sup>st</sup> Century Leadership, Gandhi Memorial<br>Trust, India.                                                                                                                                                                                                                                                                                  |

Appearances (non academic)

1990-PresentPoet-participant, Festival of India Poetry Event , Governments of India and the<br/>United States of America, co-sponsors. Organized by Allen Ginsberg at The<br/>Museum of Modern Art, New York as part of Festival of India.<br/>*Guest speaker*, National Public Radio. Interviewed by NPR as an expert on<br/>Tamil literature and civilization.<br/>*Invited artist. Ethnic Festival program*, American Museum of Natural History,<br/>New York. Lyrics written by me for traditional folk music were presented by<br/>students trained in the classical dance forms of India.<br/>*Poetry and literary criticism* seminars. Authored several hundreds of poems in<br/>Tamil and given poetry readings in literary gatherings in India and major cities<br/>in USA including New York, Boston and Chicago. Poems of mine have been<br/>chanted in prayer ceremonies, sung in wedding rituals, recited in literary<br/>gatherings, performed in Indian classical music concerts, danced to by children<br/>and broadcast on ethnic radio stations and TV channels.

#### **COURSES TAUGHT**

1992- Present Taught at all levels: undergraduate, graduate (full time), graduate (Langone) and graduate (Executive MBA) and GEE (global executive education – two day workshops). Was involved in the design of, and taught, a variety of advanced Management elective courses at the MBA level at NYU Stern including: Strategic Design (previously Analysis of Organizations /Implementing Strategy), Competitive Analysis (now Advanced Strategy), Power & Politics, Collaboration, Conflict & Negotiation, International Social Impact Strategies (now Global Social Impact Strategies), Leadership Models, Competitive Strategy (Core), Leadership in Organizations (Core), Business Strategy & Policy Capstone(UG), Managing Organiztions (UG) and Business & Its Public (UG) and Power & Politics (UG). Researched the field of leadership and designed and developed the *Leadership* capstone course for the MBA program, benchmarking it against leadership course offerings in other elite business schools. Participated in the design and development of, and taught, basic MBA core courses under previous course formats including Business Strategy Analysis and Corporate Strategy Analysis. Most recent course design (2013) was Power & Politics in the Stern undergraduate program. Since 2014, have been in the roster of faculty teaching Business & Its Publics course in the Stern Under Graduate Program.

#### **PROGRAMMATIC CONTRIBUTION**

**COURSE DEVELOPMENT/NEW COURSE DESIGN** 

2006-present Designed and developed a new management elective course on *Leadership*, an offering on the process of leading and following from the top leader's perspective.

|              | Substantially redesigned and repositioned the elective <i>Power &amp; Politics</i> . With a focus on the middle manager and a model of manager as a political actor, this has been received well as a broad-spectrum management soft skill course.                                                                                                 |
|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|              | Redesigned and repositioned the <i>Analysis of Organizations</i> elective course as a complement to the Strategy core course. Redtitled <i>Strategic Design</i> , this course too has been received well by the students. Together, these three MBA electives have been informally named the Kabi Trifecta and remained popular with the students. |
| SERVICE      | Designed the syllabus for and participated in the first offering of <i>International Social Impact Strategies</i> (now <i>Global Social Impact Strategies</i> ), an elective MBA course focusing on the marriage of business and social value creation.                                                                                            |
| 2006-2007    | <i>Stern MBA Summer Start Interview Day.</i> Was invited by the Dean's office to provide an overview of the Stern program and organize a sample class room experience for the entering class.                                                                                                                                                      |
| 2006-2007    | <i>Stern EMBA Partner's Day Class Room Event.</i> Was invited to offer an overview of the Stern learning experience to the executive MBA program participants.                                                                                                                                                                                     |
| 2006-2011    | Member, Curriculum Development Committee, Management Dept.                                                                                                                                                                                                                                                                                         |
| 2007-2008    | Chairman, Leadership Sub-Committee, Management Dept.                                                                                                                                                                                                                                                                                               |
| 2008-2009    | Faculty Advisor, Stern Consulting Corp.                                                                                                                                                                                                                                                                                                            |
| 2008-2009    | Faculty Advisor, Social Enterprise Association.                                                                                                                                                                                                                                                                                                    |
| 2009-Present | Faculty Advisor, Management Dept, Stern UG College                                                                                                                                                                                                                                                                                                 |
| 2011-2016    | Faculty Mentor, Stern Consulting Group, Stern UG College                                                                                                                                                                                                                                                                                           |
| 2012         | Faculty Mentor, Stern Consulting Corp, MBA, Project for Clinton Foundation                                                                                                                                                                                                                                                                         |
| 2012-2016    | Faculty Coach, LDI (Leadership Development Initiative) Program, Stern                                                                                                                                                                                                                                                                              |
| 2013-14      | Member, Specializations Committee, Management Dept., Stern                                                                                                                                                                                                                                                                                         |
| 2018         | Instructor, Mock Class, MBA New Admits, Stern                                                                                                                                                                                                                                                                                                      |
| 2018-Present | Faculty Mentor, First Year -First Gen UG students, Stern                                                                                                                                                                                                                                                                                           |