

# THE EVOLUTION of WordPress

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# GENERATIVITY Of DIGITAL PLATFORM ECOSYSTEM



1. How does a digital platform ecosystem evolve?

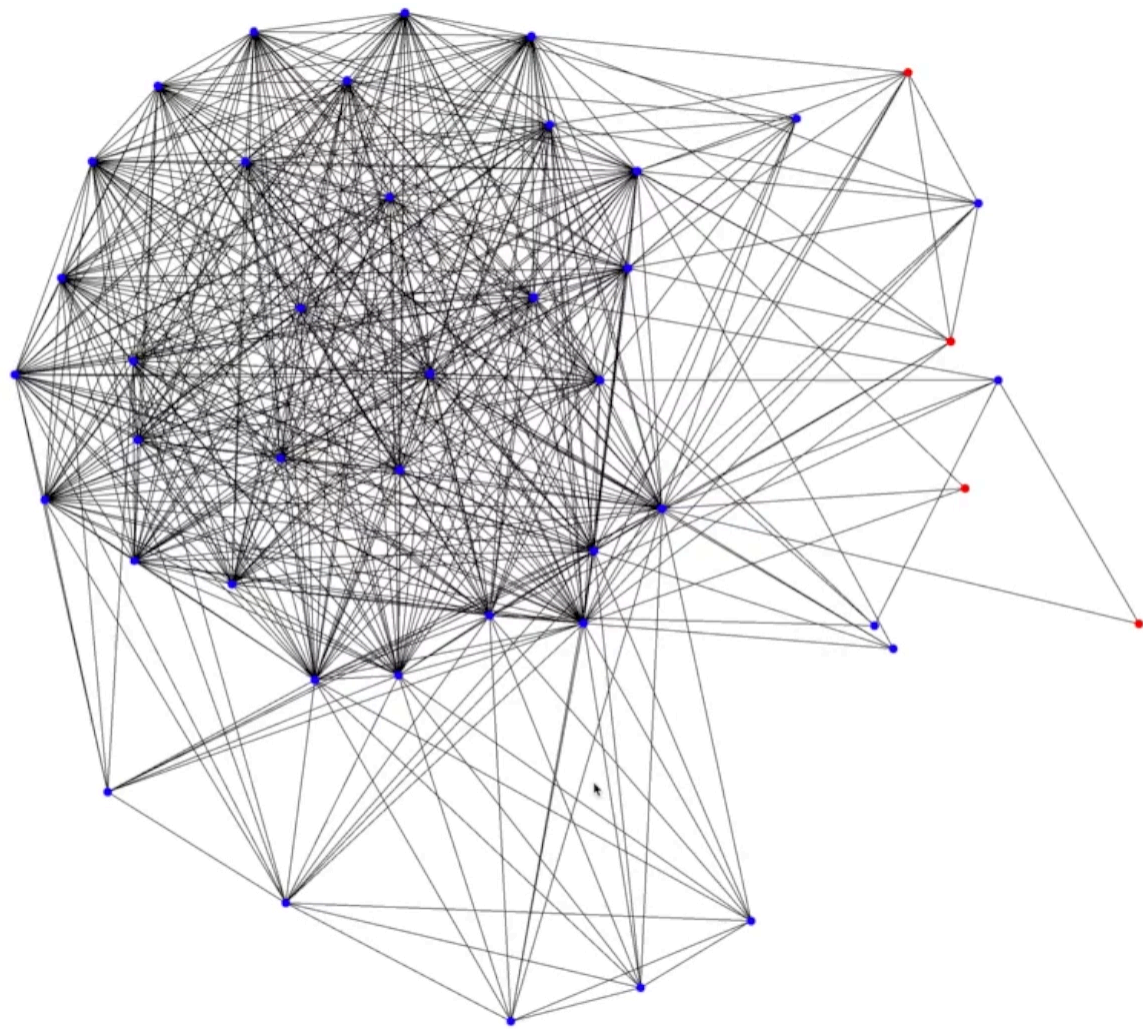




2. What are the possible roles that the platform owner can play in the evolutionary process?









# Plugins

Extend your WordPress experience with 54,796 plugins.





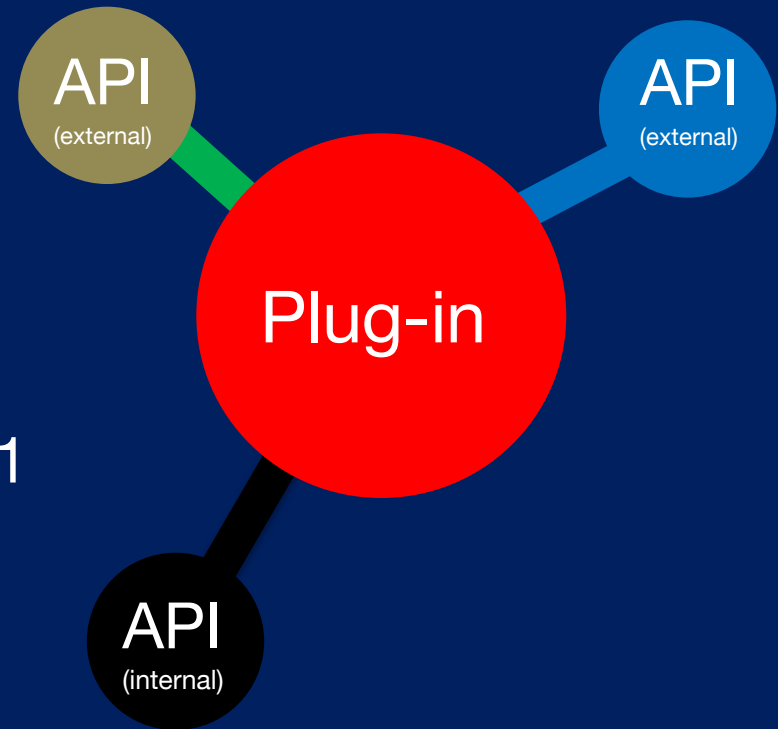
# Combinatorial Innovations

The combinatorial pattern of existing digital resources (APIs) used in complementary products produces the incredible generativity a digital platform ecosystem.

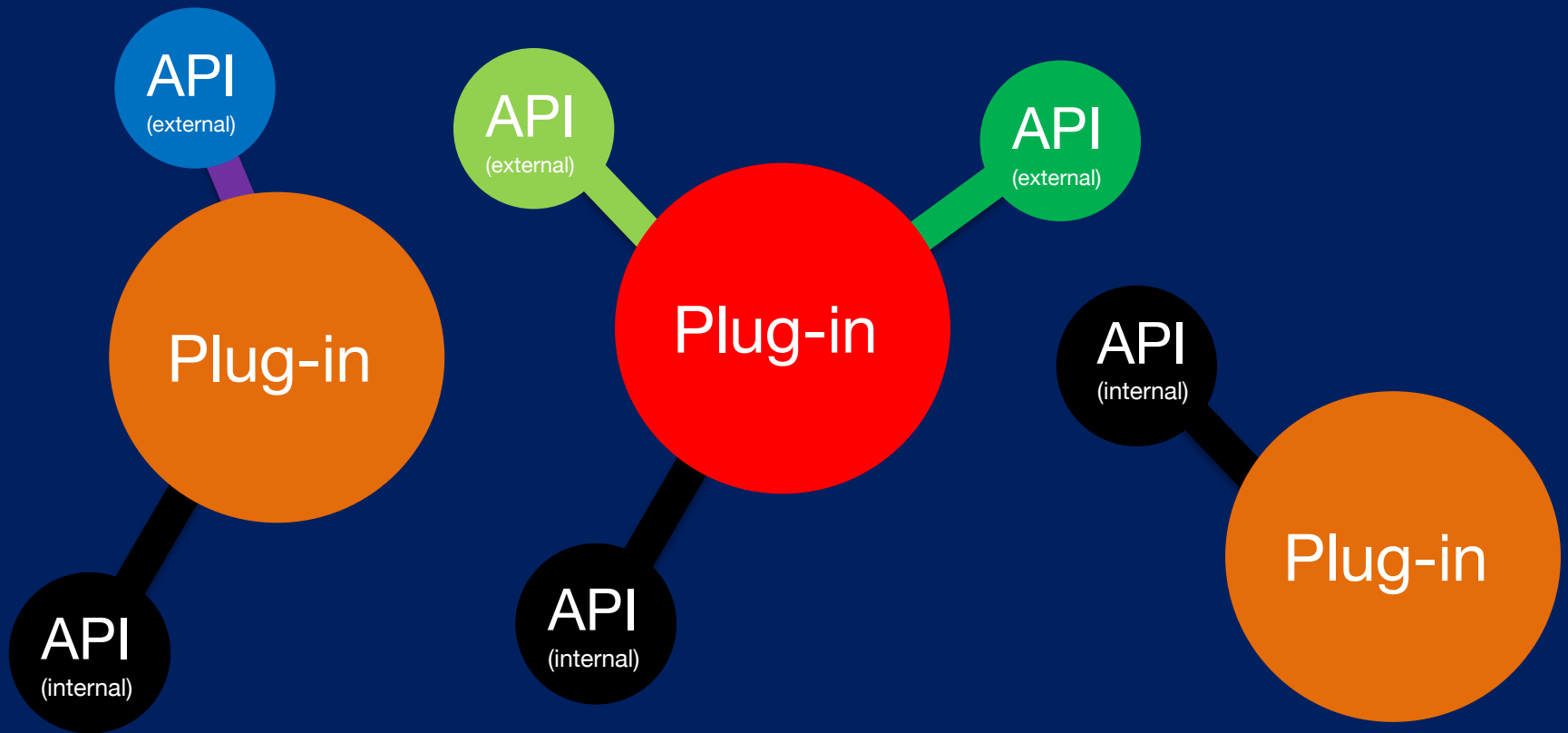


# The WordPress Network

A hypothetical website with **one plug-in** that requires **three** Application Programming Interfaces (APIs), 2 external and 1 internal

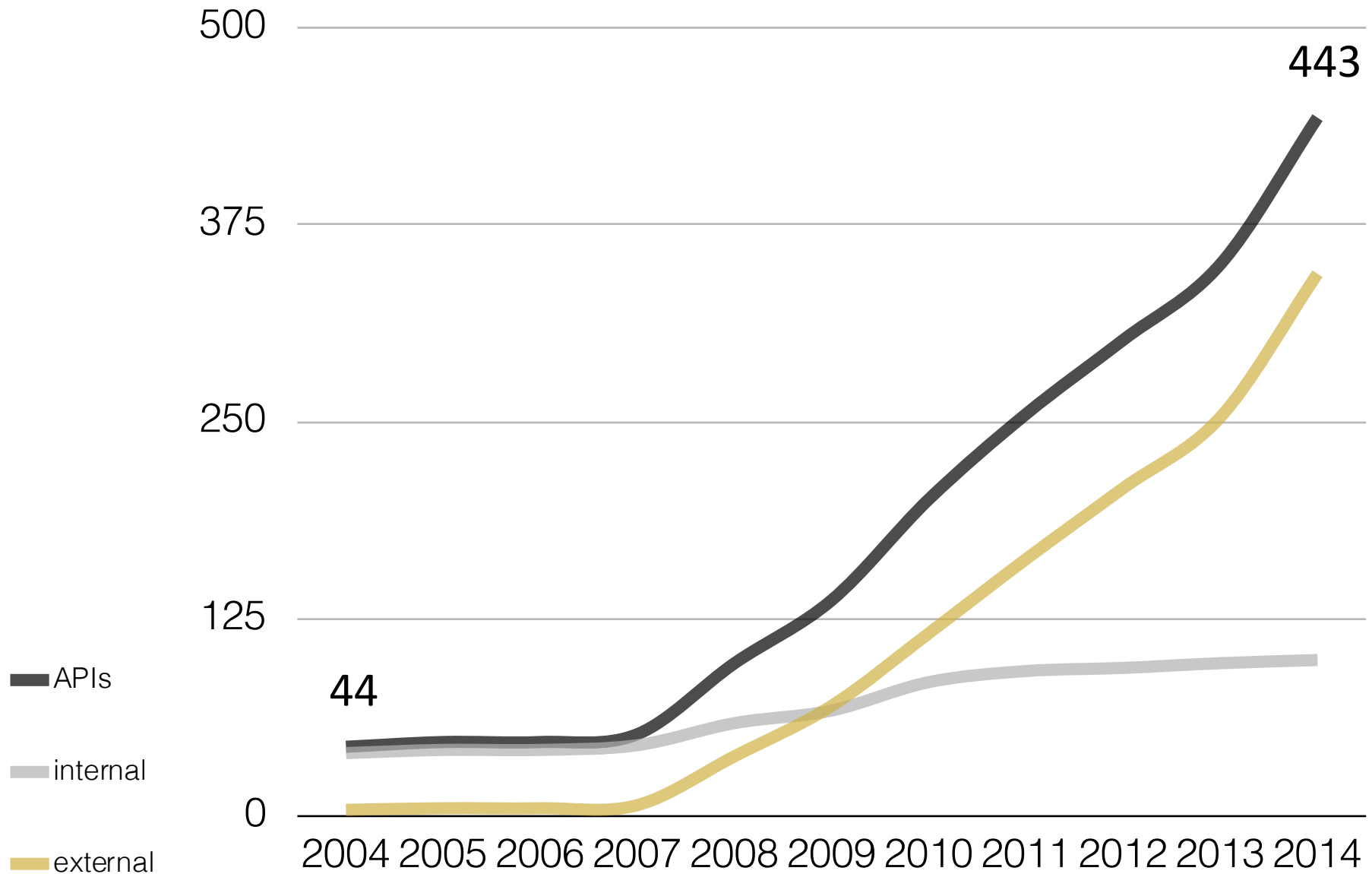


# The WordPress Network



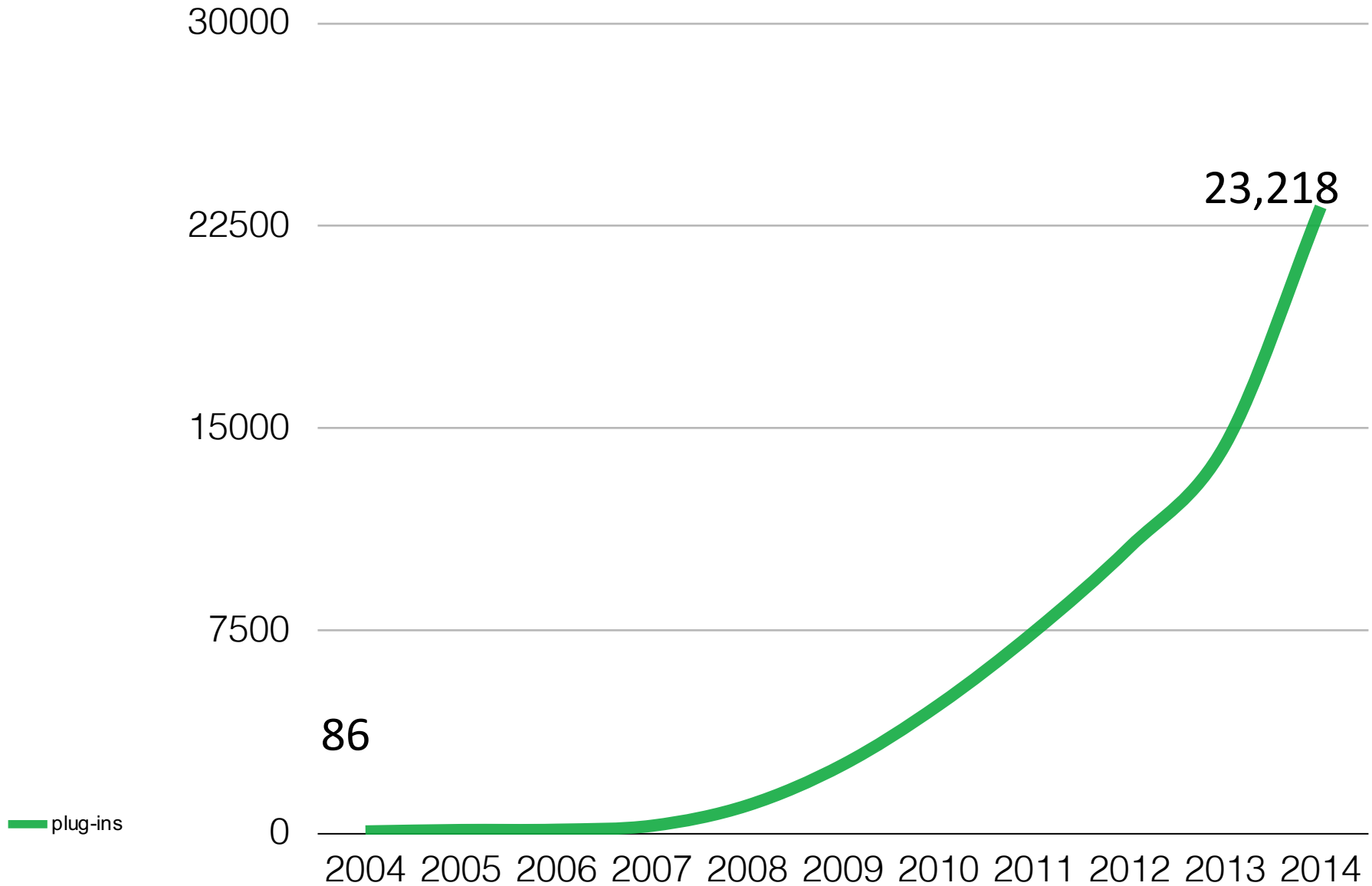
A hypothetical website with **three plug-ins** with 1 to 3 Application Programming Interfaces (APIs).

# Number of APIs





# Number of Plug-ins



# The Growth of WordPress

Year	# of plug-ins	Internal APIs	External APIs	Total APIs
2004	86	40	4	44
2005	139	42	5	47
2006	150	42	5	47
2007	298	45	7	52
2008	1052	59	38	97
2009	2562	67	70	137
2010	4770	85	116	201
2011	7483	92	163	255
2012	10615	94	208	302
2013	14409	97	253	350
2014	23218	99	344	443

# Characterizing WordPress Ecosystem's Design Space



# Design Space

23,218 x 443

23,218 different plug-ins  
through binary choices of  
443 APIs



Variable	Description
$\vec{I}_{kt}$	A vector of all internal APIs used in complementary products $k$ at time $t$
$\vec{E}_{kt}$	A vector of all external APIs used in complementary products $k$ at time $t$
$\vec{P}_{kt}$	A vector of all APIs used in complementary products $k$ at time $t$
$\mathbf{I}_t$	A matrix of all internal APIs at time $t$
$\mathbf{E}_t$	A matrix of all external APIs at time $t$
$\mathbf{P}_t$	A matrix of all APIs in complementary products at time $t$
$\mathbf{S}_t$	A similarity matrix of complementary products at time $t$
$\mathbf{A}_t$	A weighted adjacency matrix of complementary products at time $t$
$\mathbf{W}_t$	A topological overlap matrix (TOM) of complementary products at time $t$
$\mathbf{\Gamma}_t$	A boundary resource (API) adjacency matrix at time $t$
$p_{ij}$	Element in $\mathbf{P}_t$ , binary indicator of complementary product $j$ using API $i$ at time $t$
$s_{ij}$	The similarity measure between complementary products $i$ and $j$ in $\mathbf{S}_t$
$a_{ij}$	The adjacency indicator between complementary products $i$ and $j$ in $\mathbf{A}_t$
$\beta$	The soft thresholding number to suppress low correlations in $a_{ij}$
$k_i$	The sum of adjacency weights between complementary product $i$ and neighbors
$l_{ij}$	The sum of adjacency weights when complementary products $i$ and $j$ are connected
$w_{ij}$	Element in TOM ( $\mathbf{W}_t$ ), topological overlap measure between API $i$ and $j$
$\gamma_{ij}$	Element in $\mathbf{\Gamma}_t$ , a boundary resource (API) adjacency matrix at time $t$

$$\mathbf{P}_t = \begin{bmatrix} \mathbf{I}_t \\ \mathbf{E}_t \end{bmatrix} = \begin{bmatrix} I_{11} & I_{12} & \cdots & I_{1K} \\ I_{21} & I_{22} & \cdots & I_{2K} \\ \vdots & \vdots & \ddots & \vdots \\ I_{M1} & I_{M2} & \cdots & I_{MK} \\ E_{11} & E_{12} & \cdots & E_{1K} \\ E_{21} & E_{22} & \cdots & E_{2K} \\ \vdots & \vdots & \ddots & \vdots \\ E_{N1} & E_{N2} & \cdots & E_{NK} \end{bmatrix} = \begin{matrix} API_1 \\ API_2 \\ \vdots \\ API_H \end{matrix} \begin{bmatrix} p_{11} & p_{12} & \cdots & p_{1K} \\ p_{21} & p_{22} & \cdots & p_{2K} \\ \vdots & \vdots & \ddots & \vdots \\ p_{H1} & p_{H2} & \cdots & p_{HK} \end{bmatrix}$$

$$\mathbf{S}_t = \begin{bmatrix} S_{11} & S_{12} & \cdots & S_{1K} \\ S_{21} & S_{22} & \cdots & S_{2K} \\ \vdots & \vdots & \ddots & \vdots \\ S_{K1} & S_{i2} & \cdots & S_{KK} \end{bmatrix}$$

$$\mathbf{A}_t = \begin{bmatrix} a_{11} & a_{12} & \cdots & a_{1K} \\ a_{21} & a_{22} & \cdots & a_{2K} \\ \vdots & \vdots & \ddots & \vdots \\ a_{K1} & a_{K2} & \cdots & a_{KK} \end{bmatrix}$$

where  $s_{ij} = \frac{1 + \text{corr}(\overrightarrow{P_{it}}, \overrightarrow{P_{jt}})}{2}$

where  $a_{ij} = |s_{ij}|^\beta, \quad \beta > 1$



$$\mathbf{W}_t = \begin{bmatrix} w_{11} & w_{12} & \cdots & w_{1K} \\ w_{21} & w_{22} & \cdots & w_{2K} \\ \vdots & \vdots & \ddots & \vdots \\ w_{K1} & w_{K2} & \cdots & w_{KK} \end{bmatrix}$$

$$w_{ij} = \begin{cases} \frac{l_{ij} + a_{ij}}{\min(k_i, k_j) + 1 - a_{ij}} & \text{if } i \neq j \\ 1 & \text{if } i = j \end{cases}$$

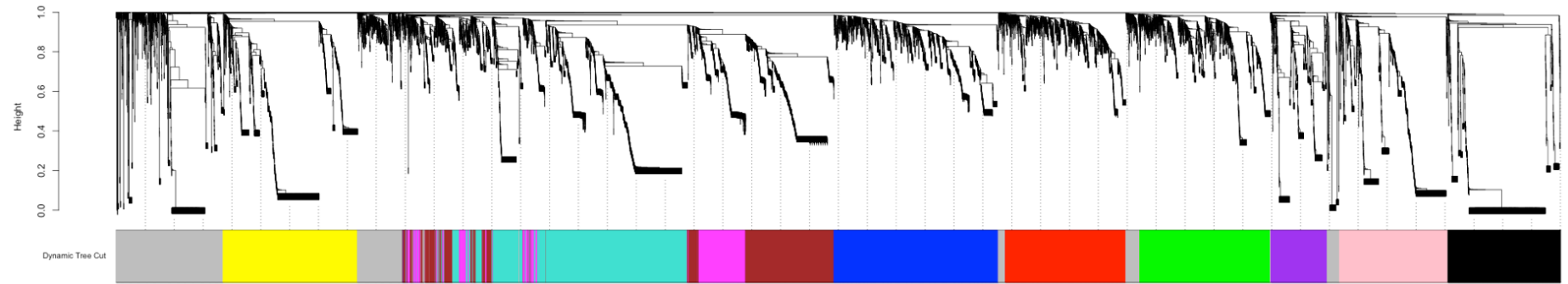
$$\mathbf{\Gamma}_t = \begin{bmatrix} \gamma_{11} & \gamma_{12} & \cdots & \gamma_{1H} \\ \gamma_{21} & \gamma_{22} & \cdots & \gamma_{2H} \\ \vdots & \vdots & \ddots & \vdots \\ \gamma_{H1} & \gamma_{H2} & \cdots & \gamma_{HH} \end{bmatrix}$$

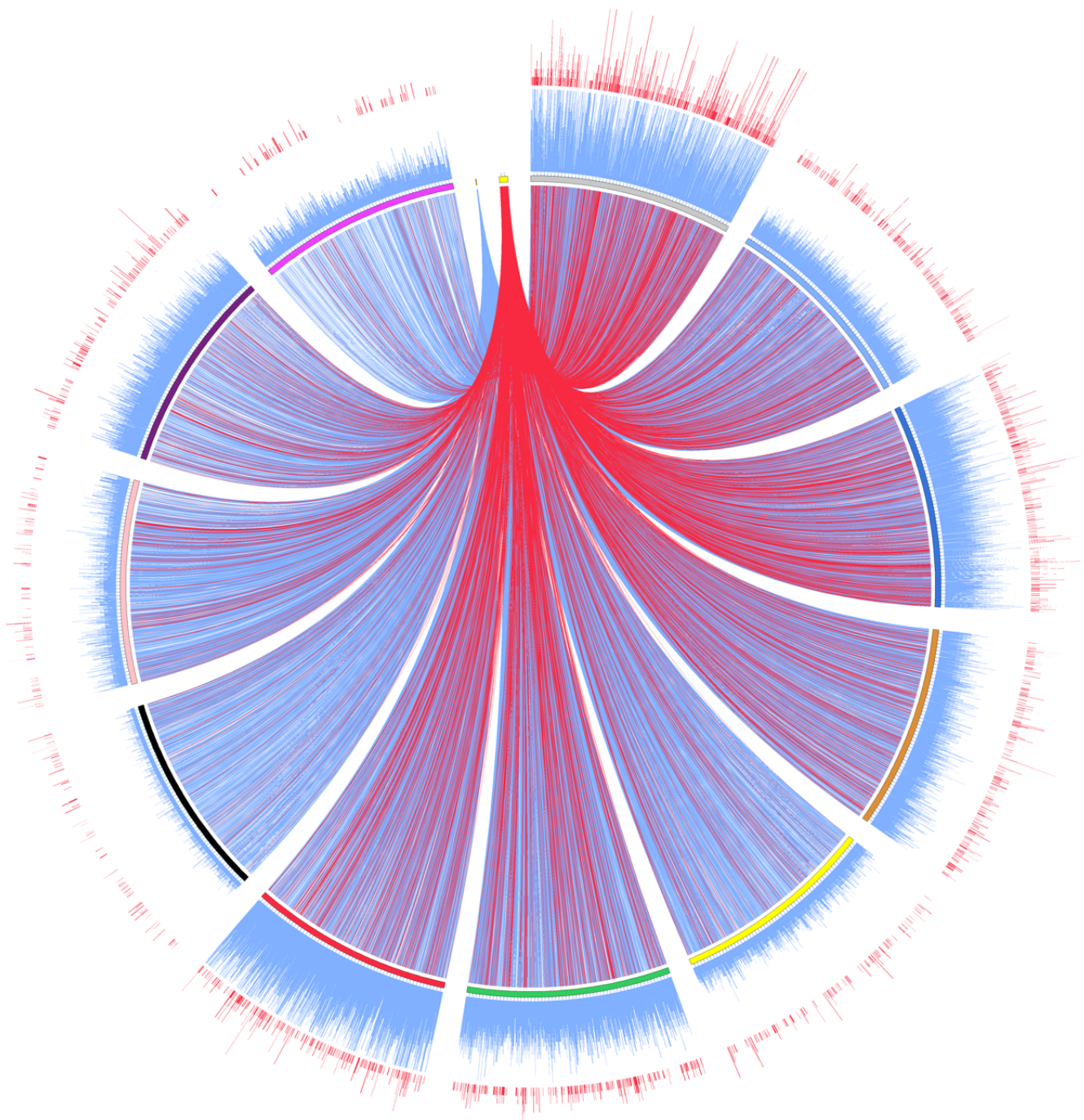
# Speciation

## of WordPress Ecosystems

# 11 species of WordPress Plugins

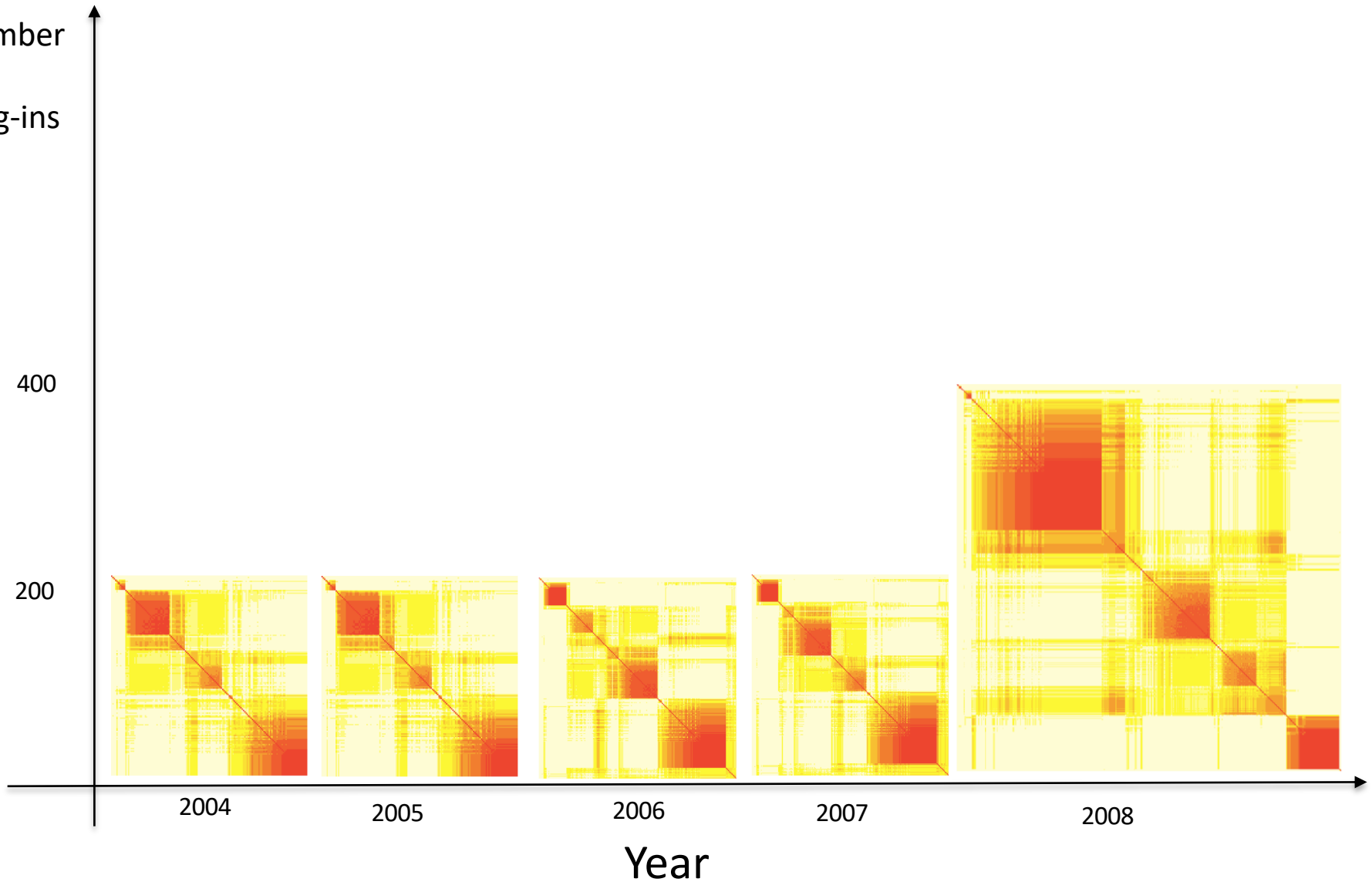
Plugin dendrogram and module colors



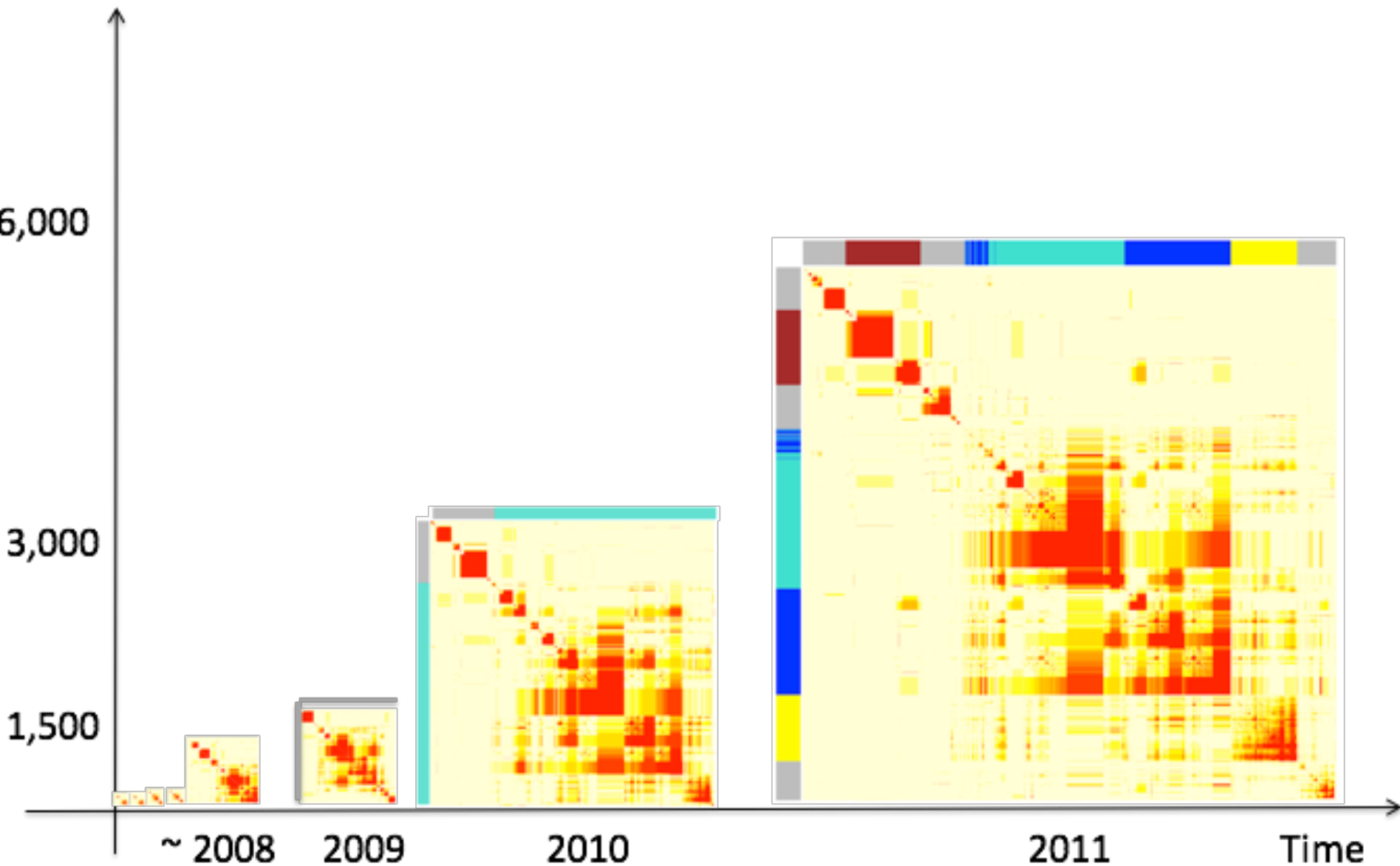




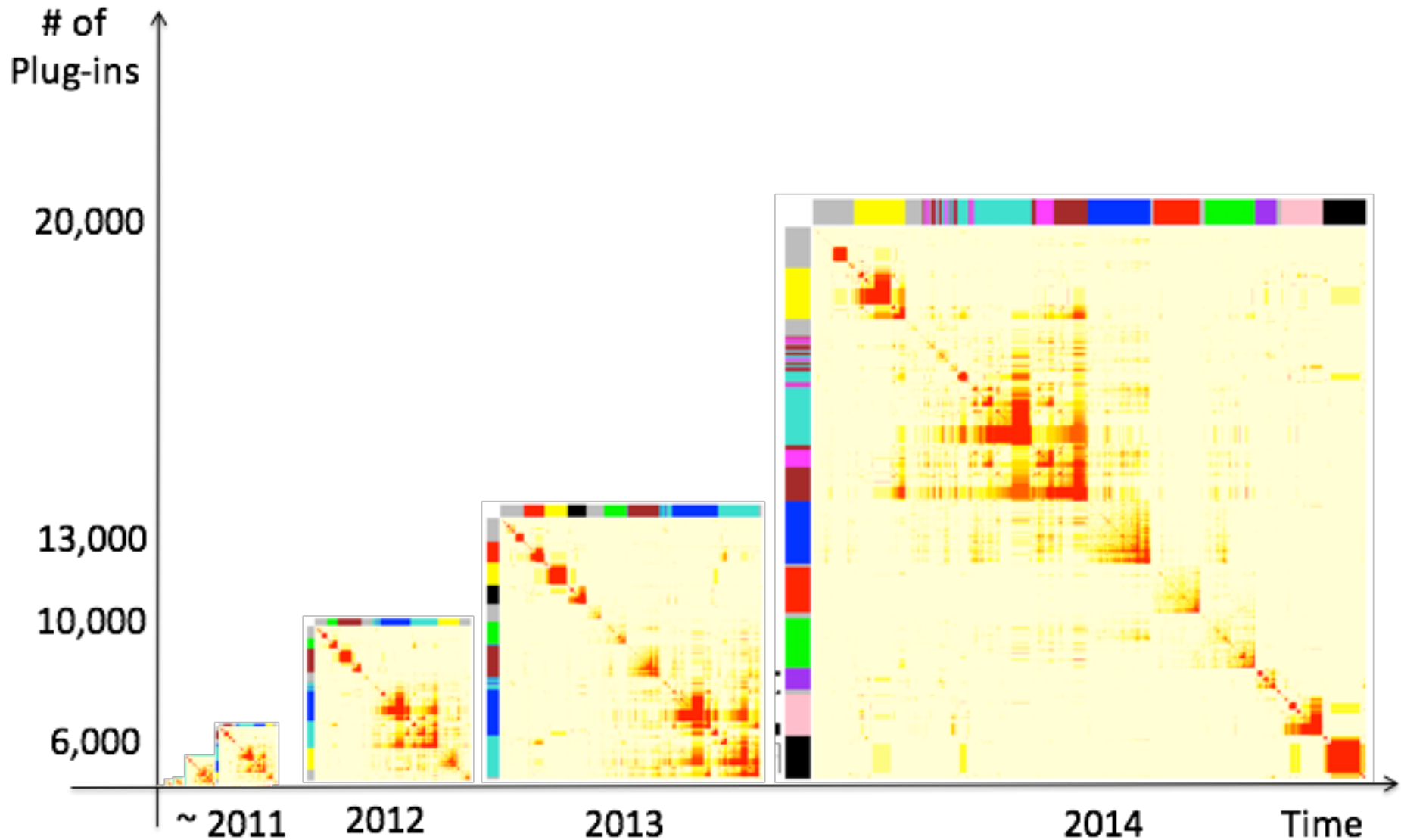
# Plug-in Network (from 2004 to 2008)



# Plug-in Network (from 2008 to 2011)



# Plug-in Network (from 2011 to 2014)



# Co-Evolution of WordPress Ecosystems

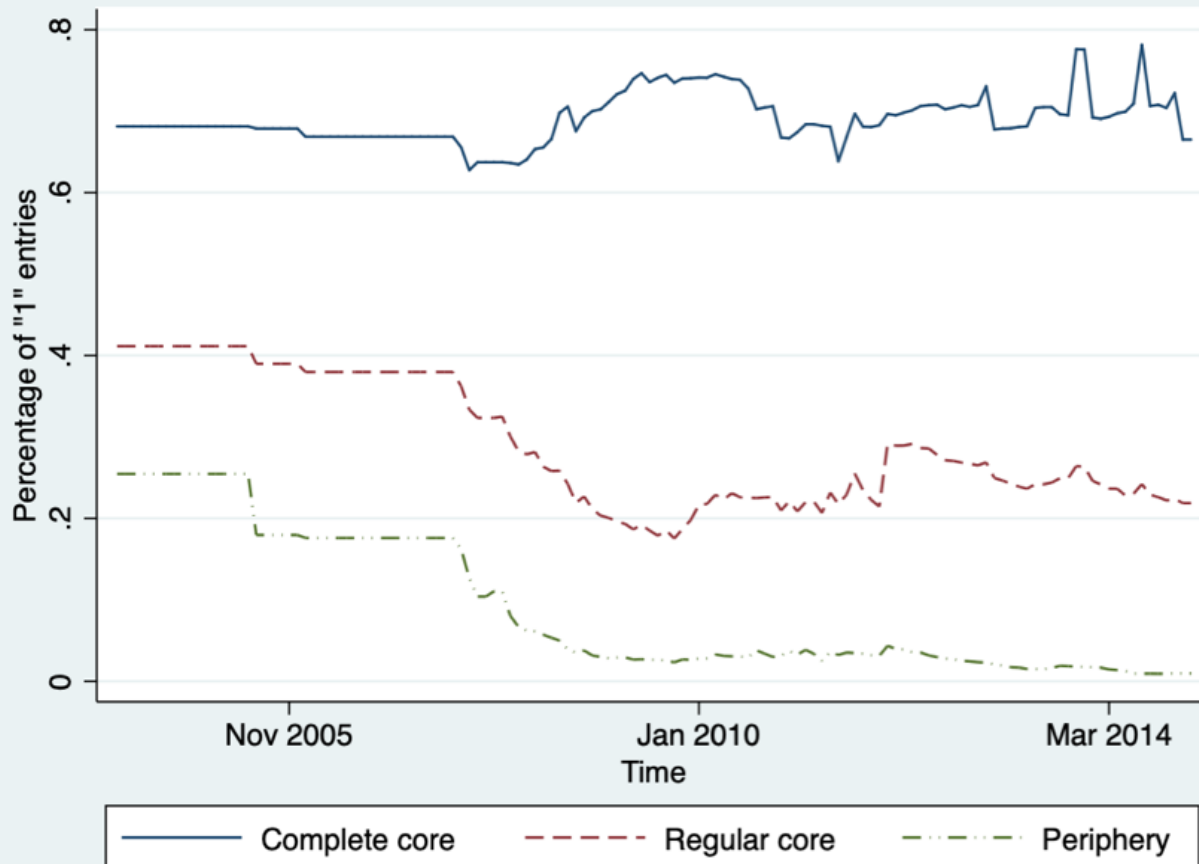
	total plug-in												total API	internal API	external API
2004	86	86	0	0	0	0	0	0	0	0	0	0	44	40	4
2005	139	139	0	0	0	0	0	0	0	0	0	0	47	42	5
2006	150	150	0	0	0	0	0	0	0	0	0	0	47	42	5
2007	298	298	0	0	0	0	0	0	0	0	0	0	52	45	7
2008	1052	328	724	0	0	0	0	0	0	0	0	0	97	59	38
2009	2562	564	1998	0	0	0	0	0	0	0	0	0	137	67	70
2010	4770	500	1860	1485	925	0	0	0	0	0	0	0	201	85	116
2011	7483	1775	1961	1752	1053	942	0	0	0	0	0	0	255	92	163
2012	10615	2304	2297	2179	1632	1507	696	0	0	0	0	0	302	94	208
2013	14409	2473	2796	2720	1730	1270	1248	1140	1032	0	0	0	350	97	253
2014	23218	3080	3257	2561	2319	2161	2102	1934	1808	1737	1272	897	443	99	344



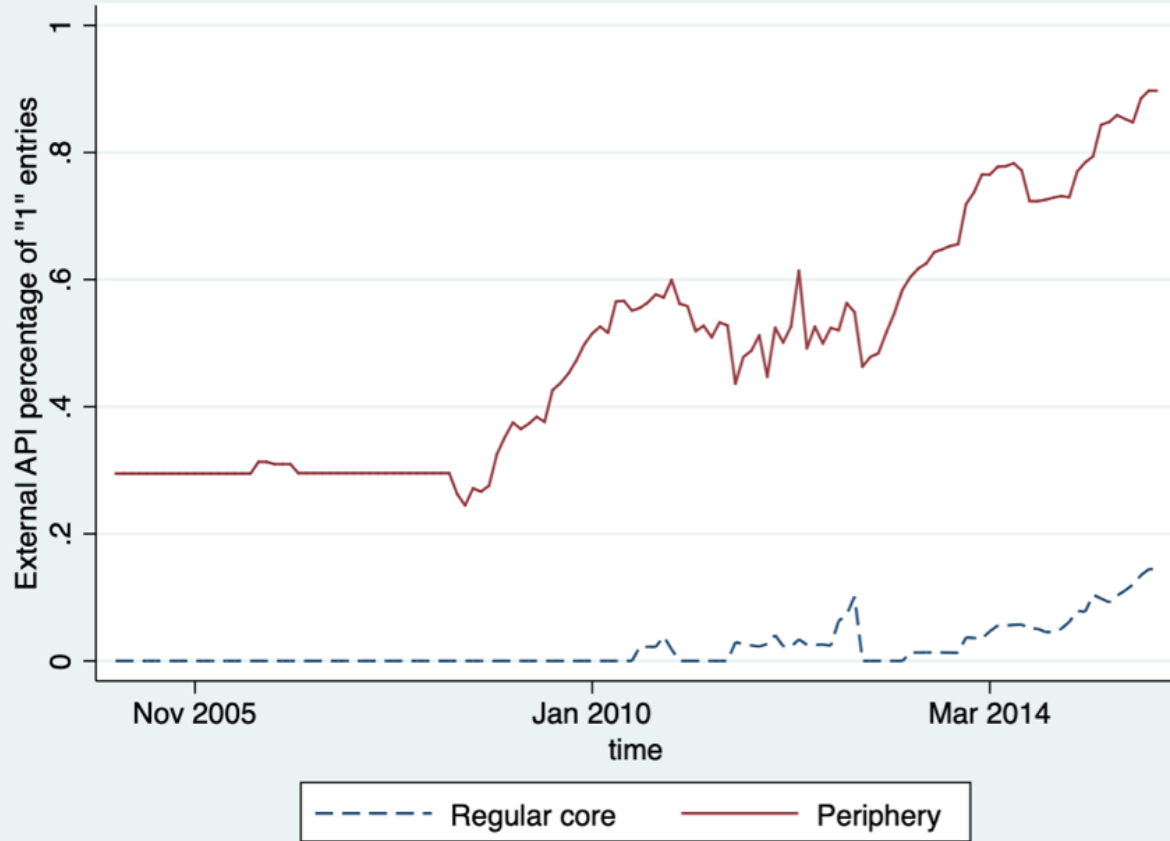
# Genes

in WordPress Ecosystems





**3**  
different  
types of  
genes  
(APIs)  
appear



Where do  
regular  
core  
genes  
come  
from?

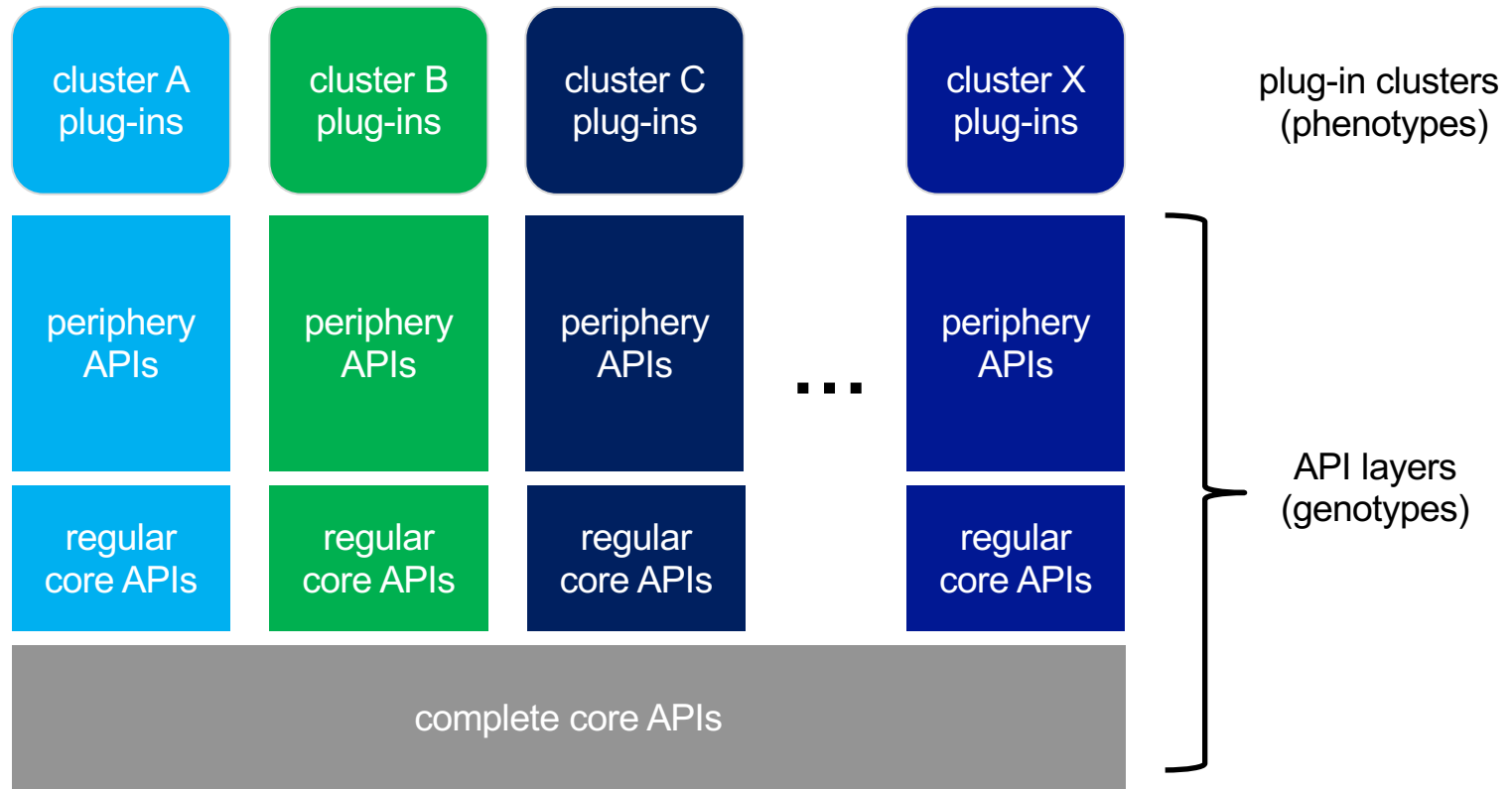


**Complete core APIs:**  
entirely provided by platform owner and  
act as evolutionary brakes

**Regular core APIs:**  
mixed with internal and external APIs  
and primary driver of the speciation  
process in the ecosystem

**Periphery APIs:**  
mostly external APIs and creating  
mutations within species

# Generative Structure of WordPress Ecosystems



# Existing View

third party  
complementors

platform owner

users



# Our View

third party  
complementors

API Builders

platform owner

users

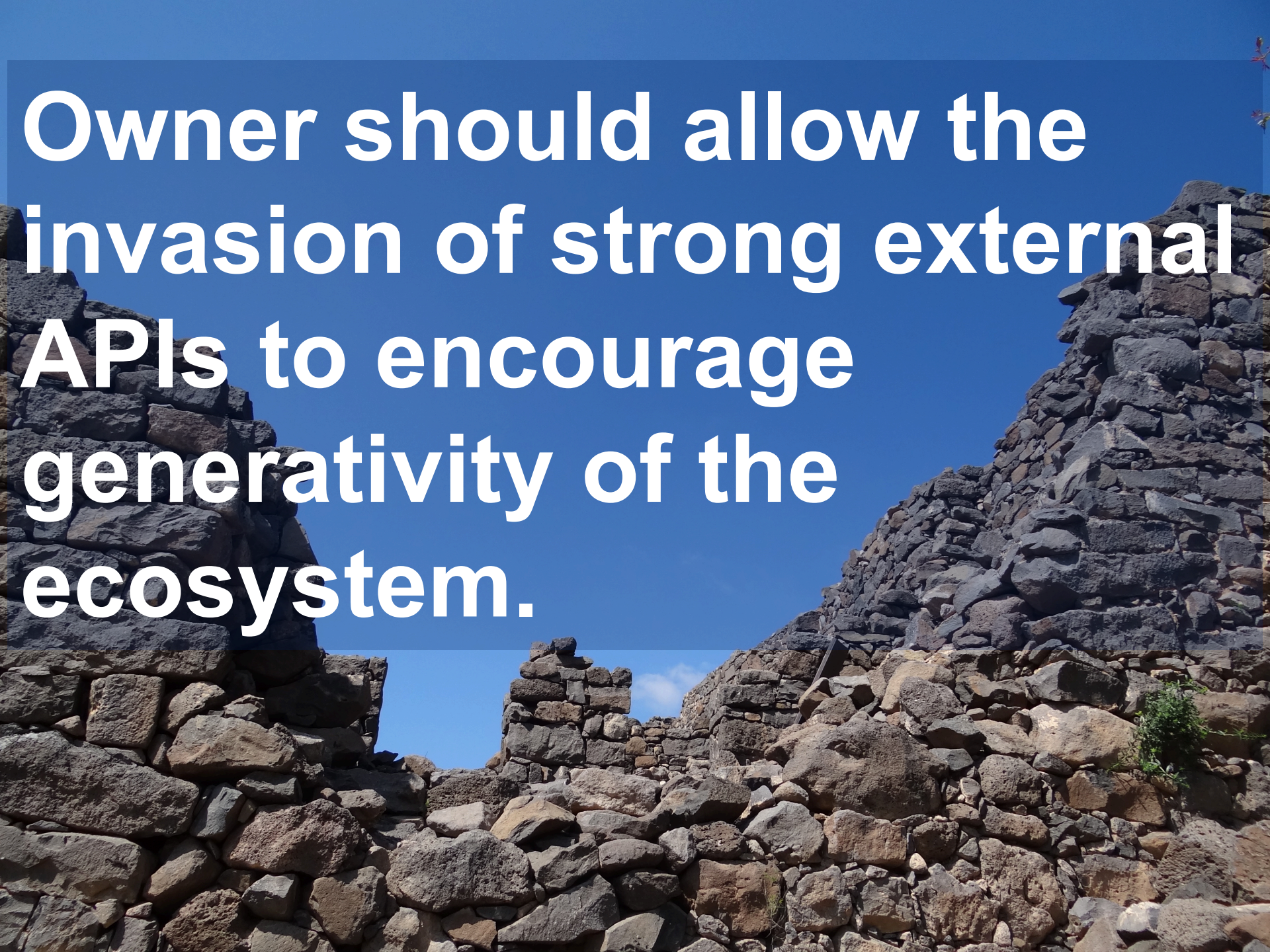


**STOP**

**Owner's APIs set the boundary of  
the ecosystems**



**Owner should allow the invasion of strong external APIs to encourage generativity of the ecosystem.**





**External APIs are crucial in building robust diversity in the ecosystem.**

