Risk Management Symposium 2015



Operational Risk in the New Age of Cybersecurity

Saturday, May 30, 2015 9:00am - 3:00pm

'Between a Rock and a Hard Place'



incidit in scyllam cupiens vitare charybdim

Quick View

- Operational risk now includes data risk.
- Responsibility of the Board, Mgt. and staff.
- Cyber "mega" threats are increasing in volume, complexity and difficult to identify.
- Financial services, Insurance and retail are prime targets – Willy Sutton business model.
- Cyber threat actors: hackers, organized crime groups and nation states (no surprises here).

THE WALL STREET JOURNAL.

- Level 3 Tries to Waylay Hackers (5/29)
- Cyber Attacks Represent Top Risks, SEC Chief Says
- Theft of Debit-Card Data From ATMs Soars
- Cyber Insurance: One Element of Risk Management
- Regulators Altering Cyber Insurance Market
- Cyber Security Responsibility Falling to Boards
- What Happens If My Client Gets Hacked?
- World Economic Forum: Toward the Quantification of Cyber Risks (Deloitte)

THE WALL STREET JOURNAL.

RELATED NEWS

- Hard Rock Hotel in Las Vegas Says Hit by Hackers (http://www.wsj.com/articles/hard-rock-hotel-in-lasvegas-says-retail-service-sites-hit-by-hackers-1430531931)
- Health Insurer CareFirst Says It Was Hacked (http://www.wsj.com/articles/health-insurer-carefirst-says-it-was-hacked-1432149975)
- Should Washington Allow Companies to Strike Back Against Hackers? (http://www.wsj.com/articles/shouldwashington-allow-companies-to-strike-back-against-hackers-1431022206)

Adult Dating Site Hack Exposes Millions of Users



REGISTER

LOSIN

For more information on the security incident please go to http://file.com/security-updates.

Within hours of the data being leaked, hackers on the forum said they intended to hit victims with spam emails.

Source: http://www.channel4.com/news/adult-friendfinder-dating-hack-internet-dark-web

APT 28 TARGETS FINANCIAL MARKETS ROOT9B RELEASES ZERO DAY HASHES

"While performing surveillance for a root9B client, the company discovered malware generally associated with nation state attacks," root9B CEO Eric Hipkins wrote of the scheme, which he said was targeted financial institutions such as Bank of America, Regions Bank and TD Bank, among others.

Really?

Russia and China Pledge Not to Hack Each

Other...



May 8, 2015, 8:32 AM ET (WSJ)

...Russian hackers read President <u>Barack Obama</u>'s <u>unclassified</u> <u>emails</u>, according to senior U.S. officials. (NY Times).

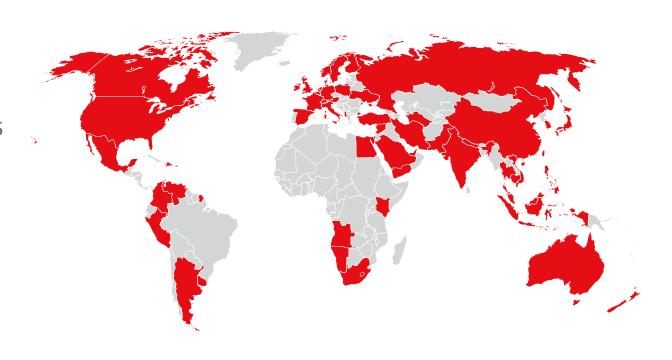
Verizon DBIR

70CONTRIBUTING
ORGANIZATIONS

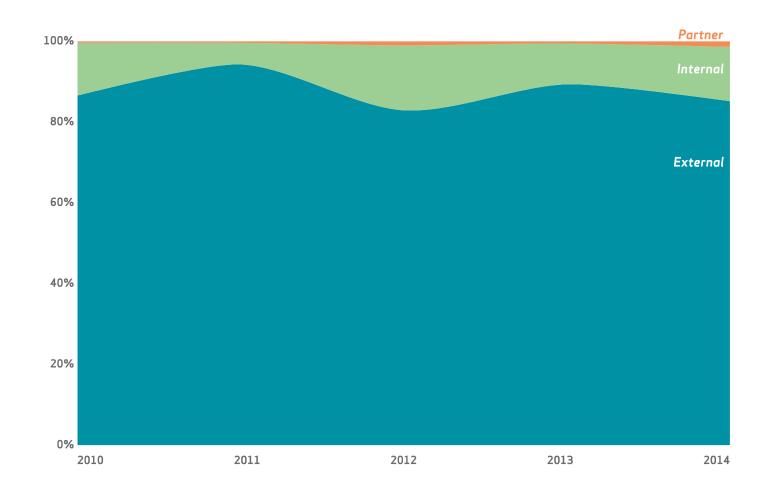
79,790 SECURITY INCIDENTS

2,122
CONFIRMED
DATA BREACHES

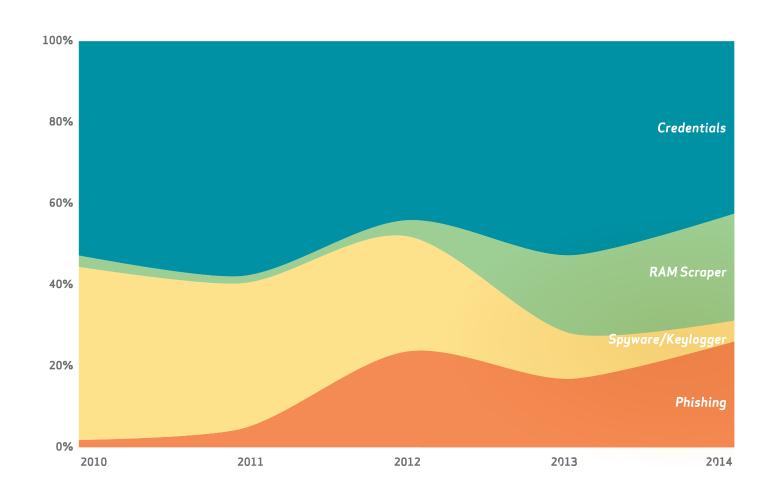
61 COUNTRIES REPRESENTED¹



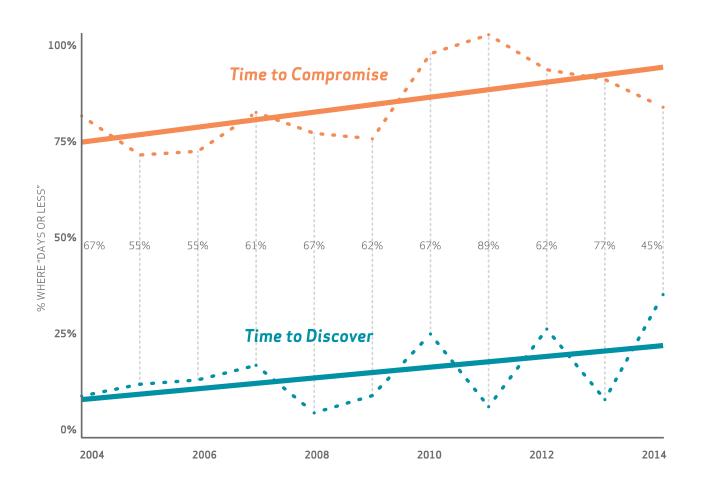
Threat Actors



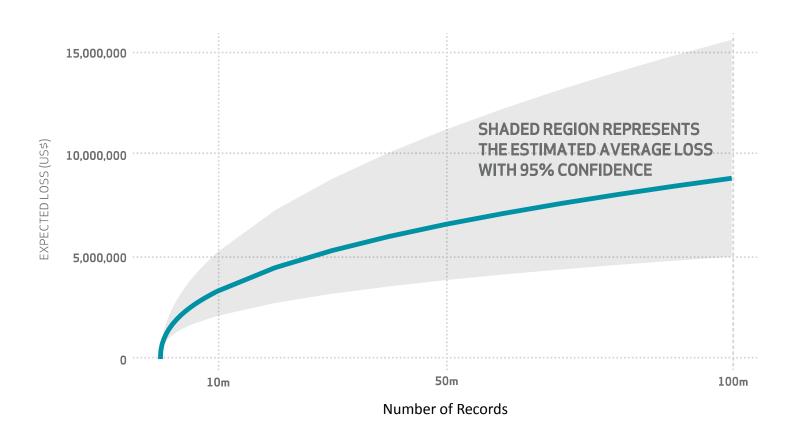
Threat Actions



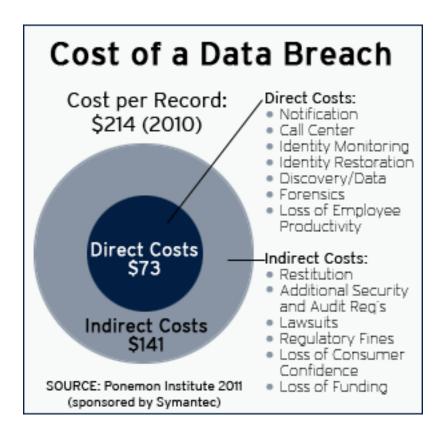
Breach Discovery: hours, days, months?

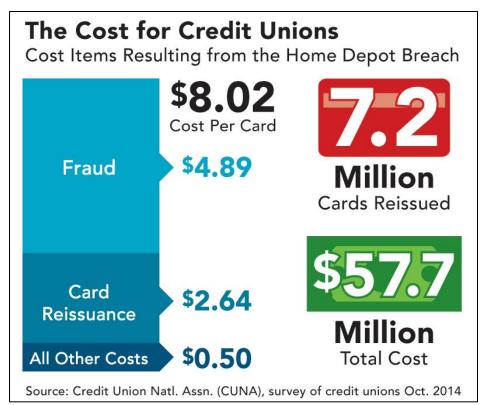


The First Metric: cost per record?



Itemized





Expected Loss by Number of Records

(95% Confidence Level)

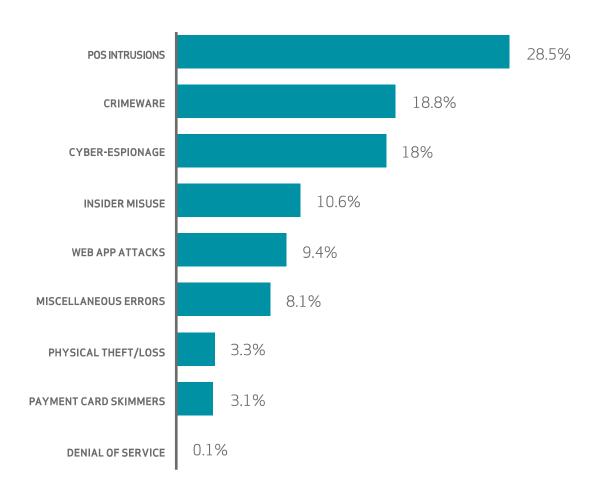
RECORDS	PREDICTION (LOWER)	AVERAGE (LOWER)	EXPECTED	AVERAGE (UPPER)	PREDICTION (UPPER)
100	\$1,170	\$18,120	\$25,450	\$35,730	\$555,660
1,000	\$3,110	\$52,260	\$67,480	\$87,140	\$1,461,730
10,000	\$8,280	\$143,360	\$178,960	\$223,400	\$3,866,400
100,000	\$21,900	\$366,500	\$474,600	\$614,600	\$10,283,200
1,000,000	\$57,600	\$892,400	\$1,258,670	\$1,775,350	\$27,500,090
10,000,000	\$150,700	\$2,125,900	\$3,338,020	\$5,241,300	\$73,943,950
100,000,000	\$392,000	\$5,016,200	\$8,852,540	\$15,622,700	\$199,895,100

Optimists Fear Uncertainty Doubt

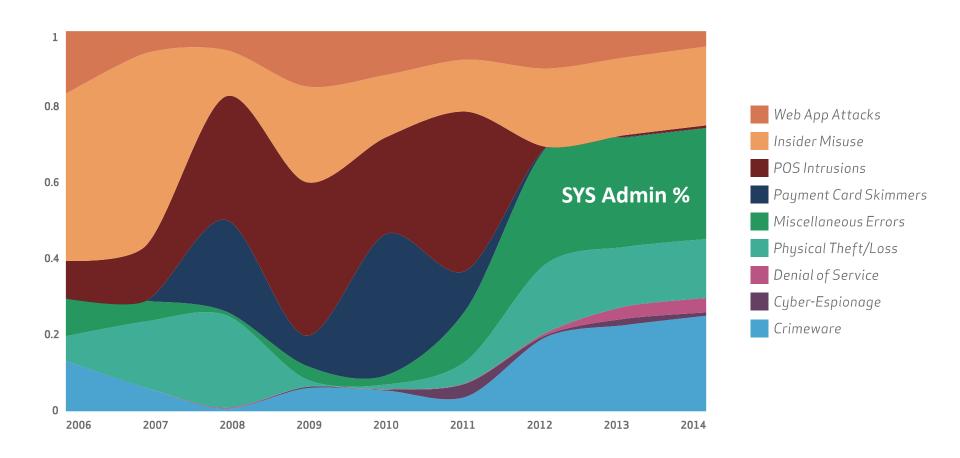
Threat Classifications

Classification	Most Affected Industry				
1. POS Intrusion	Accommodation, Entertainment retail				
2. Payment Card Skimmer	Financial Services, Retail				
3. Crimeware	Public, Information, Retail				
4. Web App Attacks	Information, financial services, public				
5. Denial of Service Attacks	Public, retail, financial services				
6. Physical Theft/Loss	Public, healthcare and financial services				
7. Insider Misuse	Public, healthcare and financial services				
8. Miscellaneous Errors	Public, information, healthcare				
9. Cyber Espionage	Manufacturing, public, professional				

Classification Patterns with Confirmed Data Breaches 2014



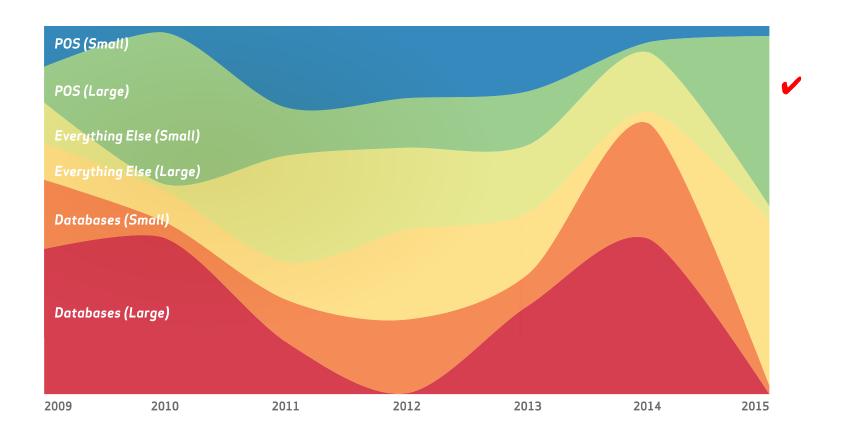
Classification Patterns Over Time



By Incident Pattern and Victim Industry

						/ \			
CRIMEWARE	CYBER- ESPIONAGE	DENIAL OF SERVICE	PHYSICAL THEFT/LOSS	MISCELLANEOUS ERRORS	PAYMENT CARD SKIMMERS	POINT OF SALE	INSIDER MISUSE	WEB APP ATTACKS	
1%			1%	2%		91%	5%	1%	ACCOMMODATION
	9%			27%			45%	18%	ADMINISTRATIVE
32%	15%		11%	26%			9%	9%	EDUCATIONAL
				13%		73%	7%	7%	ENTERTAINMENT
36%			_2%_	7%	14%		11%	31%	FINANCIAL SERVICES
1%	4%		16%	32%		12%	4 6%	9%	HEALTHCARE
14%	37%		2%	5%			7%	35%	INFORMATION
34%	60%						4%	1%	MANUFACTURING
	14%				7%		79%	✓	MINING
	8%		25%	17%		8%	33%	8%	OTHER SERVICES
25%	52%		2%	10%		5%_	4%	4%	PROFESSIONAL
/ 51%	5%		3%	/ 23 <u>*</u>			11%	6%	PUBLIC
11%					10%	70%	3%	5%_	RETAIL

POS Compromised Payment Cards



Who gets stuck with the tab?

Sideswiped

Smaller banks pay more per card in reissue costs than their larger peers. Average reissue cost per card, by asset size of the bank

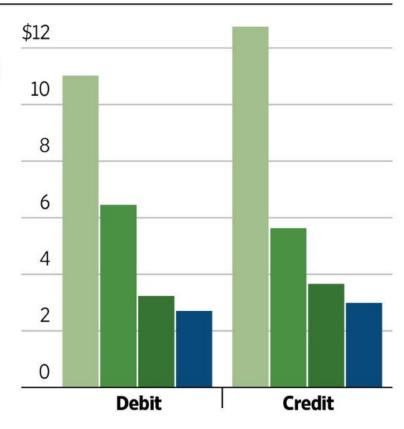
Bank asset size:

- Less than \$1 billion
- ■\$1B-\$10B
- ■\$10B-\$50B
- \$50B+

Note: Costs include mailing, card stock and estimated staff resources.

Source: American Bankers Association

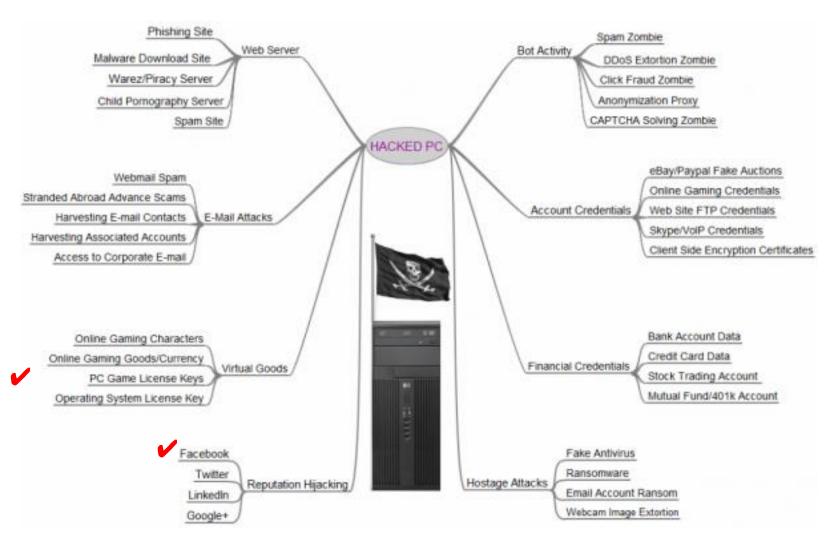
THE WALL STREET JOURNAL.



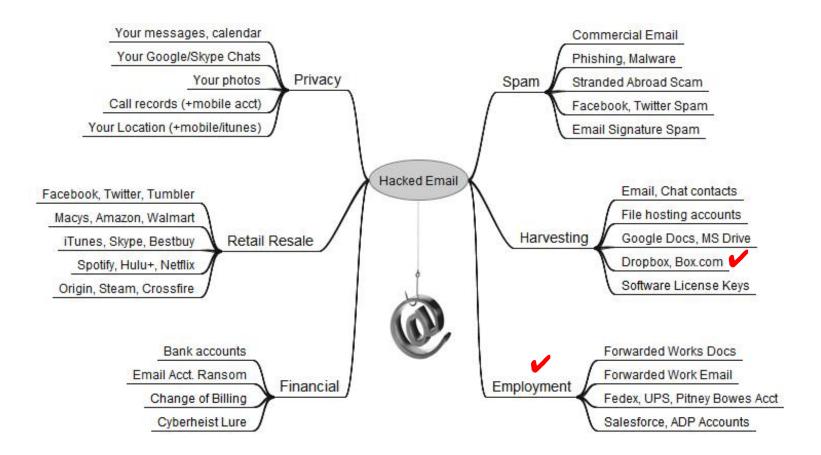
- 1. password (Unchanged)
- 2, 123456 (Unchanged)
- 3. 12345678 (Unchanged)
- 4. abc123 (Up 1)
- 5. qwerty (Down 1)
- 6. monkey (Unchanged)
- 7. letmein (Up 1)
- 8. dragon (Up 2)
- 9. 111111 (Up 3)
- 10. baseball (Up 1)
- 11. iloveyou (Up 2)
- 12. trustno1 (Down 3)
- 13. 1234567 (Down 6)
- 14. sunshine (Up 1)
- 15. master (Down 1)
- 16. 123123 (Up 4)
- 17. welcome (New)
- 18. shadow (Up 1)
- 19. ashley (Down 3)
- 20. football (Up 5)
- 21. jesus (New)
- 22. michael (Up 2)
- 23. ninja (New)
- 24. mustang (New)
- 25. password1 (New)

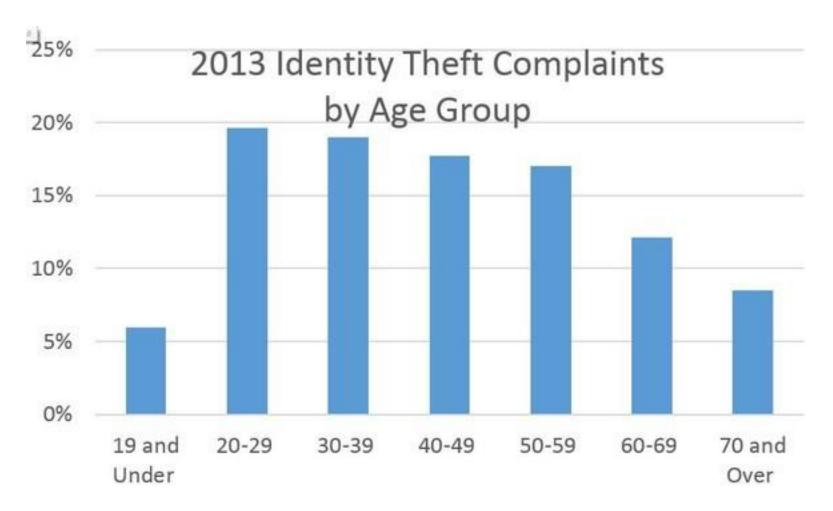
Top 25 most common passwords used by Hackers with y/o/y changes

Bad Guy Uses for Your PC



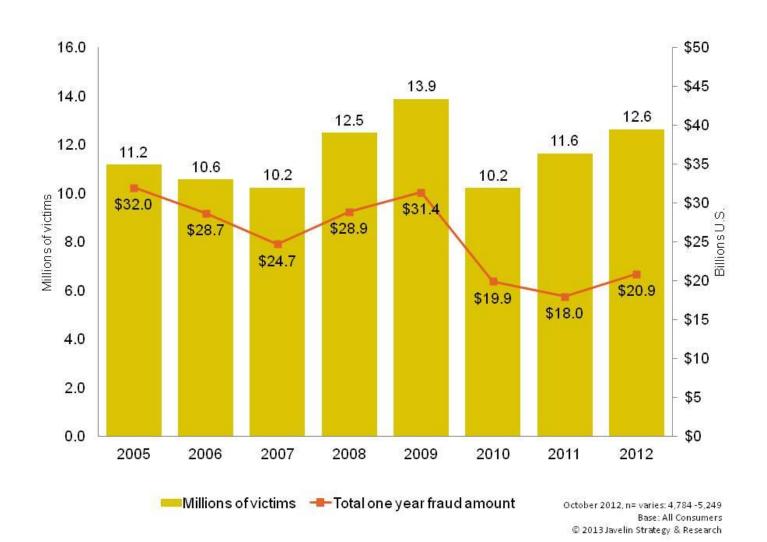
Bad Guy Uses for Your Email



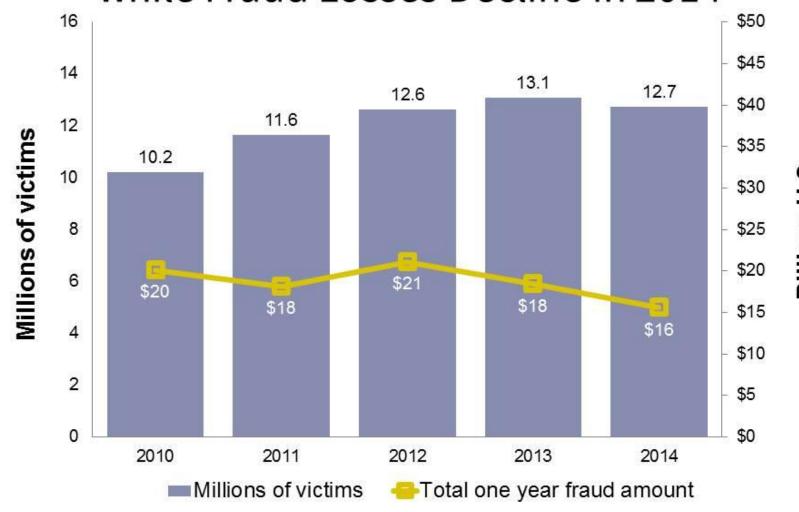


Source: Wikipedia Image Unknown

Victims v. Fraud in \$ '05 to '12



12.7M Identity Fraud Victims, while Fraud Losses Decline in 2014



Source: Verizon DBIR

Key Takeaways by Threat

Classification	Takeaway
POS Intrusion	Larger breaches tend to be multi-step
Payment Card Skimmer	Chip and pin mandate, but implementation?
Crimeware	Malware used to launch DOS #8 to #2, C&C remains #1
Web App Attacks	95% involve harvesting credentials and logging into web apps
Denial of Service Attacks	Continued ideological + criminal = Patch often & block access to known botnet servers
Physical Theft/Loss	15% of incidents take days to discover
Insider Misuse	55% was privilege abusing access
Miscellaneous Errors	60% errors by SYS Admins
Cyber Espionage	80% starts with email attachment or link w 15% a web drive-by

Web App Sequence

Phish

Get Credentials

Abuse Web Application

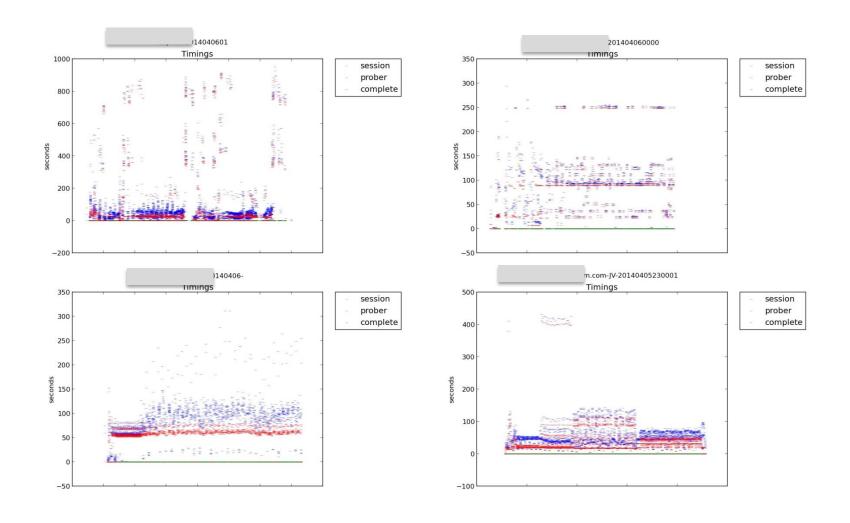
Empty Bank Account

95%

OF THESE INCIDENTS INVOLVE
HARVESTING CREDENTIALS STOLEN FROM
CUSTOMER DEVICES, THEN LOGGING
INTO WEB APPLICATIONS

WITH THEM.

Websites are complex and uneven



Source: Hanzo Archives

So you wanna' buy a card 'dump'?

411773	VISA VISA	DEBIT	PLATINUM	10/17	Yes	101	United States, NY, Rochester, 14623	BANK OF AMERICA N.A.	American Sanctions 1	52.5\$	+
432388	WSA VISA	DEBIT	PLATINUM	05/15	Yes	101	United States, IA, Bettendorf, 52722	WELLS FARGO BANK N.A.	American Sanctions 1	52.5\$	+
414548	WSA VISA	DEBIT	BUSINESS	05/16	Yes	101	United States, PA, Hanover, 17331	MEMBERS 1ST F.C.U.	American Sanctions 1	52.5\$	+
486831	WSA VISA	DEBIT	PLATINUM	04/17	Yes	101	United States, CO, Littleton, 80129	WELLS FARGO BANK N.A.	American Sanctions 1	52.5\$	+
448055	WSA VISA	DEBIT	CLASSIC	01/16	Yes	101	United States, WI, Green Bay, 54303	ITS BANK	American Sanctions 1	22.5\$	+
414709	VISA VISA	CREDIT	SIGNATURE	10/16	Yes	101	United States, CA, Mission Viejo, 92692	CAPITAL ONE BANK (USA) N.A. Dump or cc of this particular bank (BIN)	American Sanctions 1	42.01\$	+

Stolen credit cards for sale on Rescator's site index each card by the city, state and ZIP of the retail store from which each card was stolen.

Let's Go Cyber Shopping?

EVEN MORE USA DUMPS UPDATED / 34 07 SEPTEMBER 2014 / COMMENTS:

Even more USA Dumps updated!

Base name: American Sanctions 6, 7, 8, 9

Valid rate of: 100%

Track 1, Track 2, State/Zip. No replacements!

Base name: American Sanctions 10, 11, 12

Valid rate of: 100%

Track 1, Track 2, State/Zip. No replacements!

USA DUMPS UPDATE! / # 04 SEPTEMBER 2014 / COMMENTS:

USA Dumps update you asked for!

Base name: American Sanctions 5

Valid rate of: 100%

Track 1, Track 2, State/Zip. No replacements!

Base name: American Sanctions 4

Valid rate of: 100%

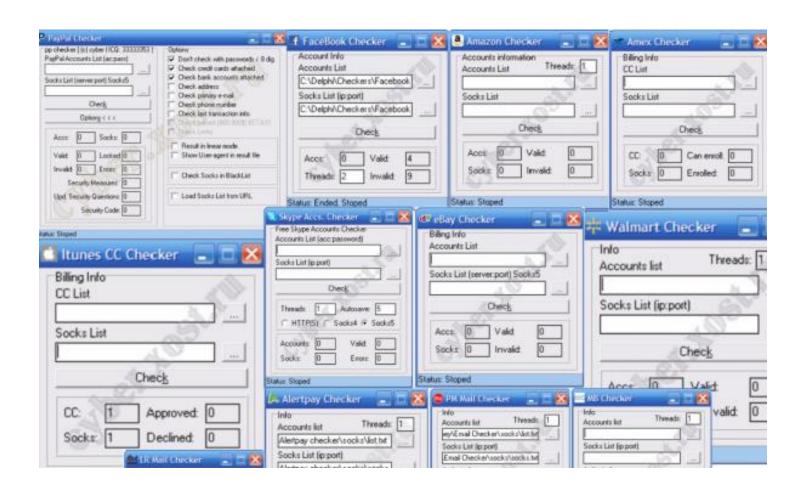
Track 1, Track 2, State/Zip. No replacements!

Base name: American Sanctions 3

Valid rate of: 100%

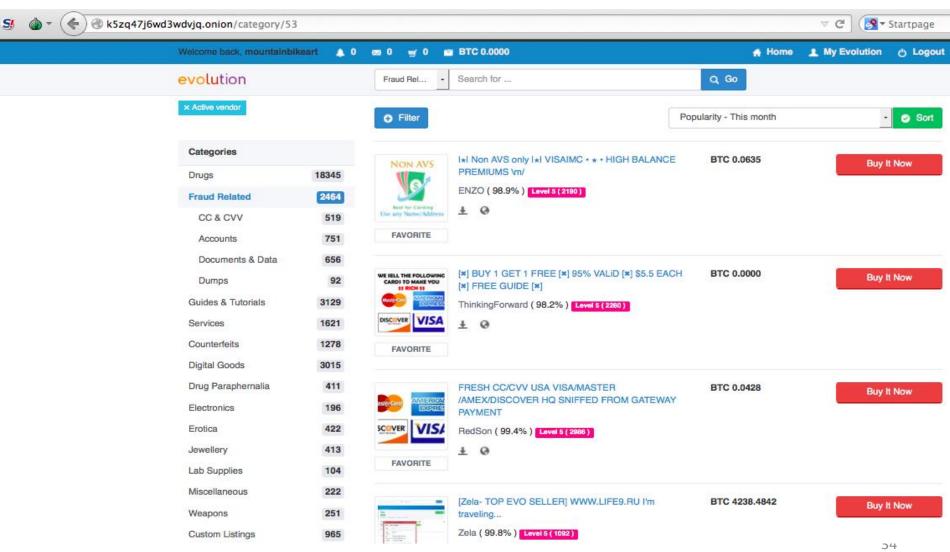
Track 1, Track 2, State/Zip. No replacements!

Card Checkers For Sale

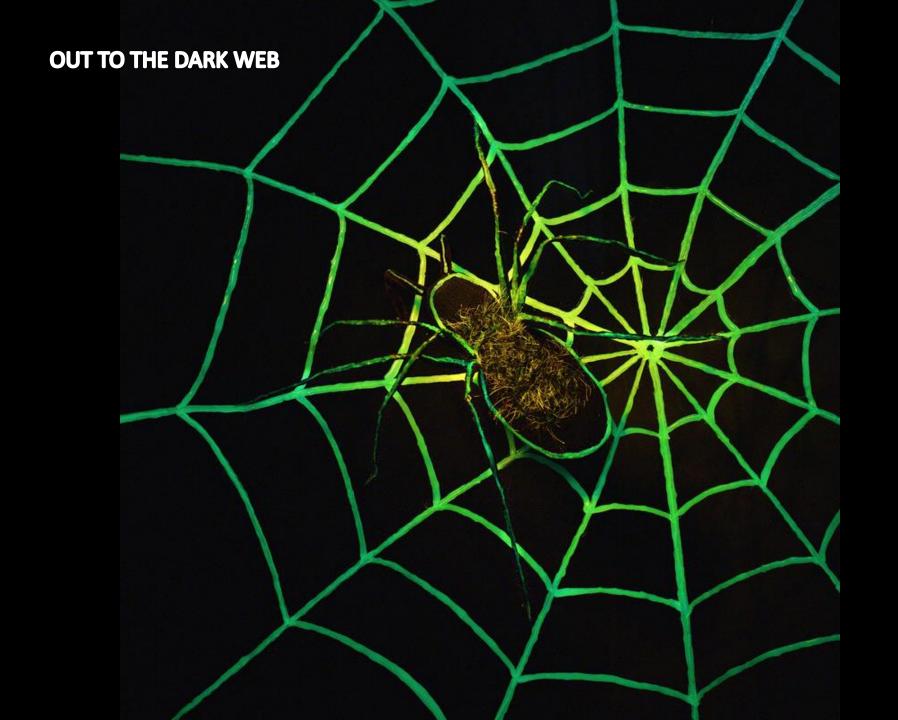


Where does stolen information go?

Many threat actors sell stolen information online using untraceable currencies in hard to track communities.



Source: Alvarez and Marsal



Question: How Much Do Data Breaches Cost Big Companies?

- Benjamin Dean Columbia University looked at 10-K filings breach related expenses for TGT, HD and SNE.
- Results were counterintuitive:
 - After insurance and write-offs, actual expenses were, on average, less than .01% of quarterly revenues

New Scale? New Era?



Source: Forbes

More than a Hack?

- Unreleased movies, embarrassing internal emails, personal data—including SS#s of 47,000 employees and celebrities and destroyed data... WIPERWARE
- \$15M in investigation and remediation
- \$35M in restoring financial and IT systems

Good idea: let's name our most sensitive filename 'SONY Clearance Lists'

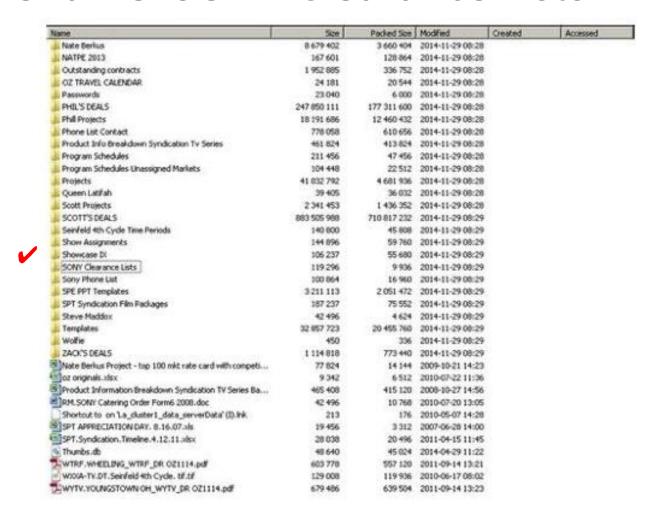
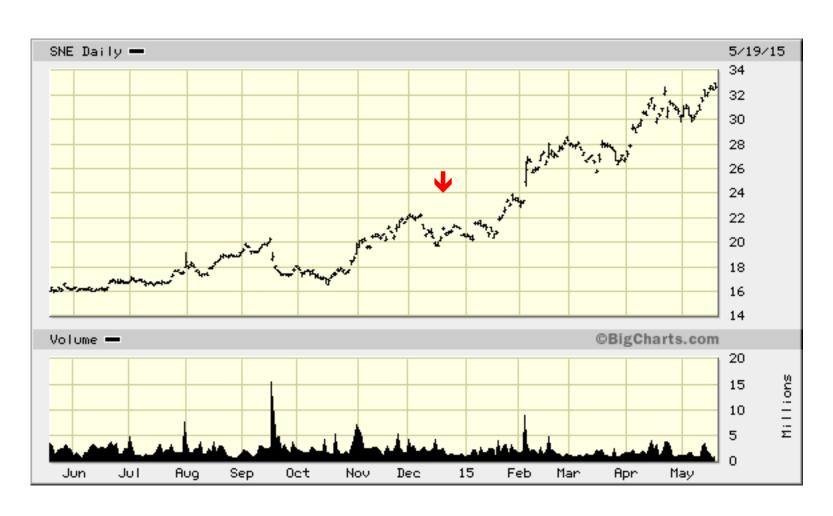


Figure 3 - List of stolen data from Sony Picture servers

Source: Brian Krebs

SNE December 4, 2014



Source: MarketWatch

Risk Management?

In spring of 2007, Sony's executive director, Jason Spaltro, discussed how protecting private data had become "a risk-based business decision."

...said that he "will not invest \$10 million to avoid a possible \$1 million loss."

Home Depot

50M CC#s + email addresses



From their Q3 2014 earnings report:

... recorded \$43 million of pretax expenses related to the Data Breach, partially offset by a \$15 million receivable for costs the Company believes are reimbursable and probable of recovery under its insurance coverage, for pretax net expenses of \$28 million."

Sept 8, 2014



Source: MarketWatch

And Target?

- 40M credit cards + phone #s
- CEO's resignation

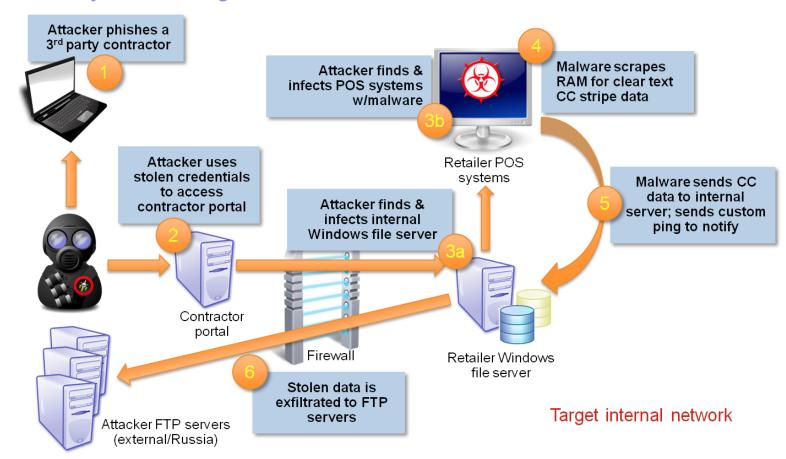


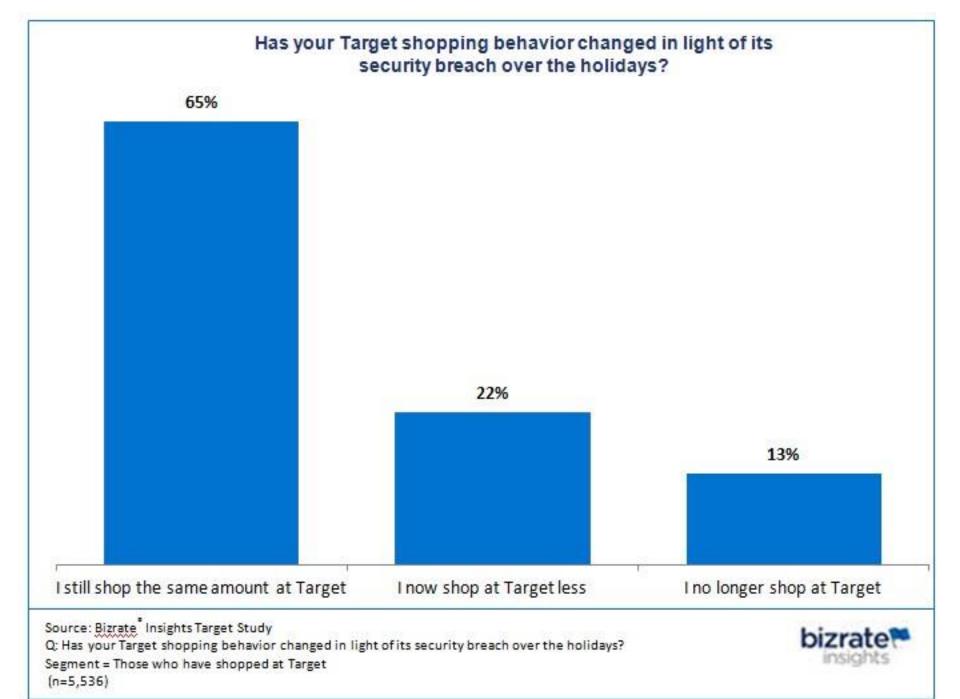
From their 2014 Q4 filing:

"full-year net expense of \$145 million, which reflects \$191 million of gross expense partially offset the recognition of a \$46 million insurance receivable.

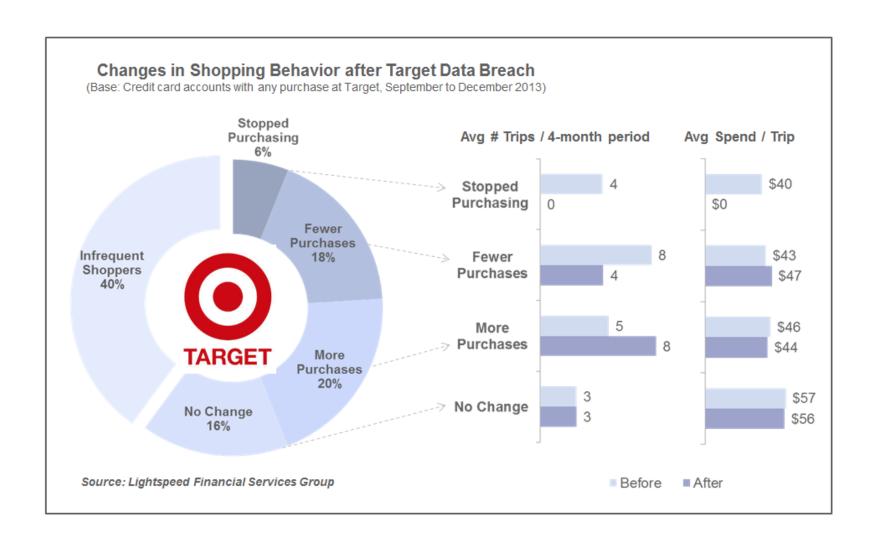
Gone "Phishin"

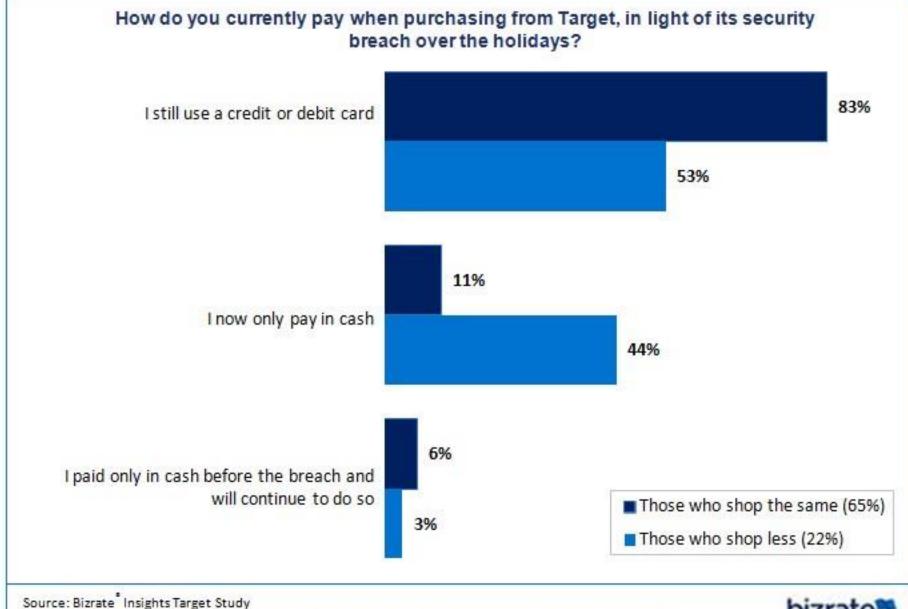
Anatomy of the Target Retailer Breach





Only the lowest spenders?





Source: Bizrate Insights Target Study

Q: How do you currently pay when purchasing from Target, in light of its security breach over the holidays?

(n=4,437)



December 2013

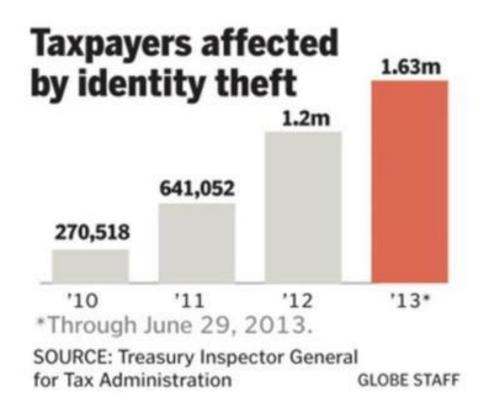


Source: MarketWatch

Internal Revenue Service Joins Cybercrime Hunt With New Investigation Team

- IRS sets up unit to probe identity-theft cases
- 3,000 Agents trained for 1.63M events





Federal Cybersecurity Spending and Total Federal Information Security Incidents



Data note: *OMB calculation methodologies of total Federal Information Security Management Act (FISMA) spending changed in indicated years. Source: Congressional Research Service, "Cybersecurity Issues and Challenges: In Brief," December 16, 2014; Government Accountability Office, "Information Security: Federal Agencies Need to Enhance Responses to Data Breaches," April 2, 2014. Produced by Eli Dourado, Andrea Castillo, and Rizqi Rachmat, Mercatus Center at George Mason University, January 2015.

Breach at IRS Exposes Tax Returns

Thieves used agency's online services to get information for about 100,000 households...

- Penetration was the result of an organized crime, not "one-off"
- Top leaders sought to emphasize that the breach didn't involve the IRS's core accounts
- Said wasn't technically a data breach but instead represented a successful exploitation of an IRS application.

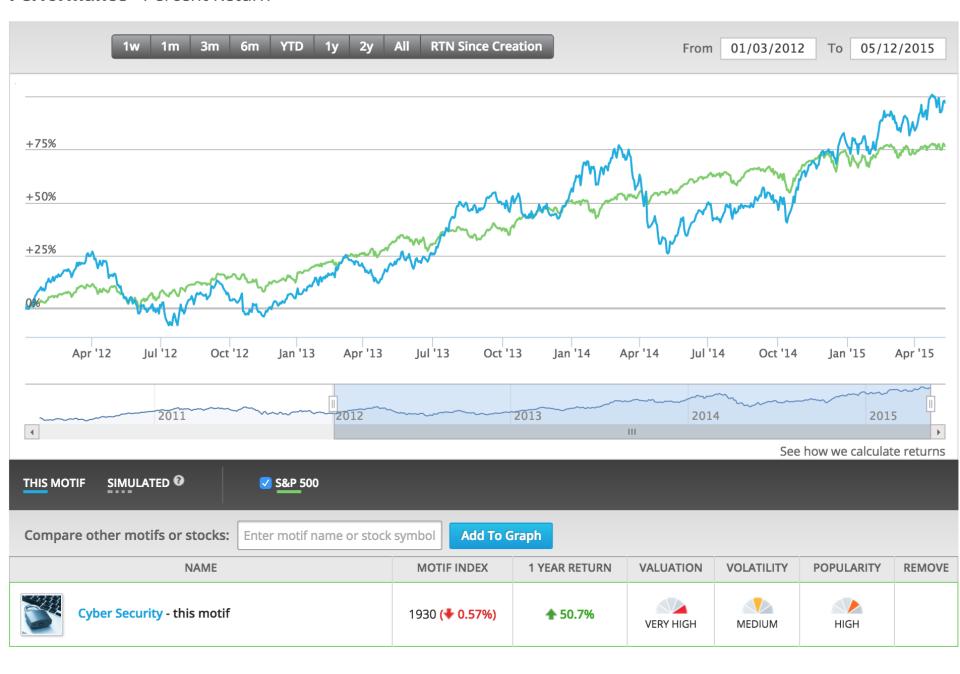
Internal Revenue Service Building

Source: WSJ

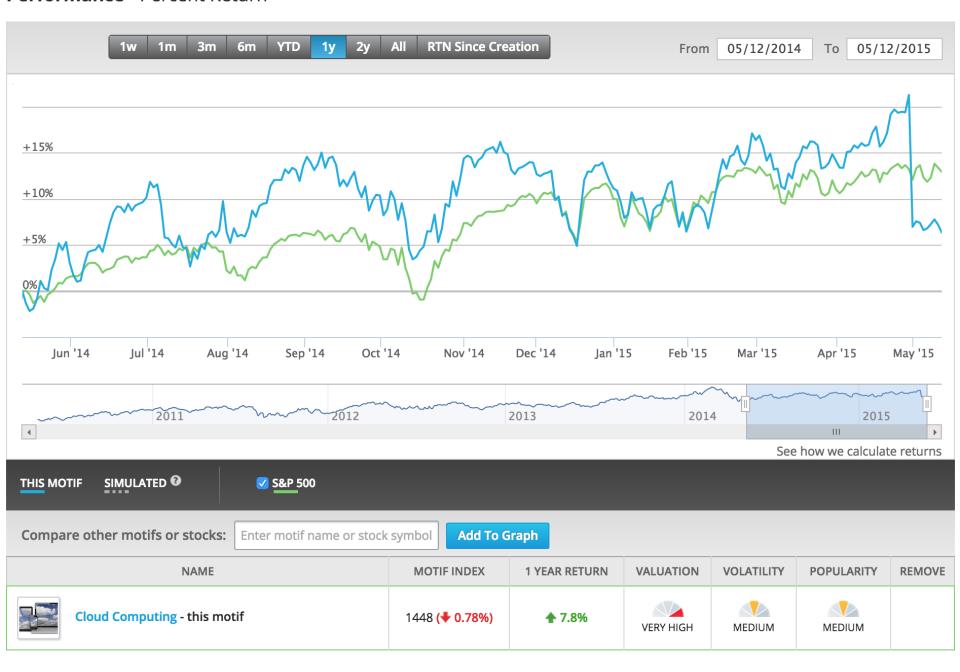
Asymmetrical Warfare?

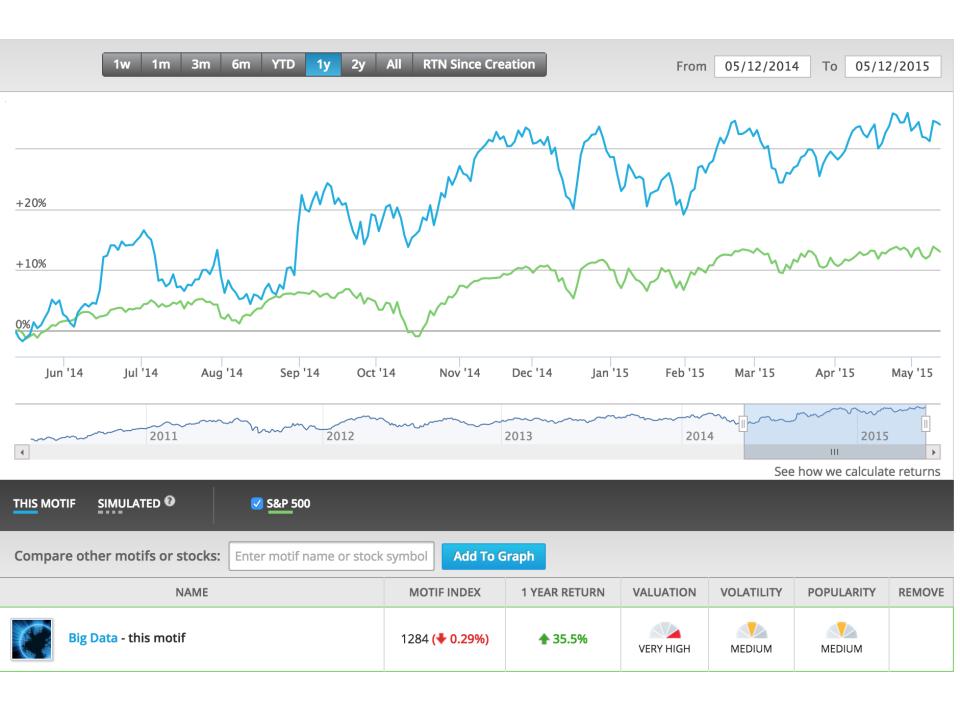
They make millions, we spend billions, so where is the money being made?

Performance - Percent Return



Performance - Percent Return





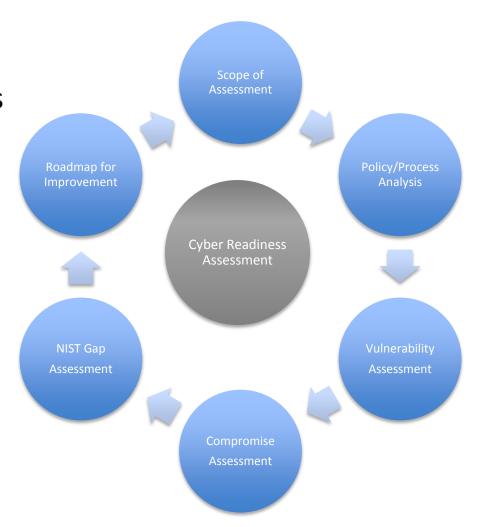
What Happened to the Security Perimeter?



Source: Alvarez and Marsal

The Basics: Securing the Enterprise Cyber Readiness Assessment to Identify Risk

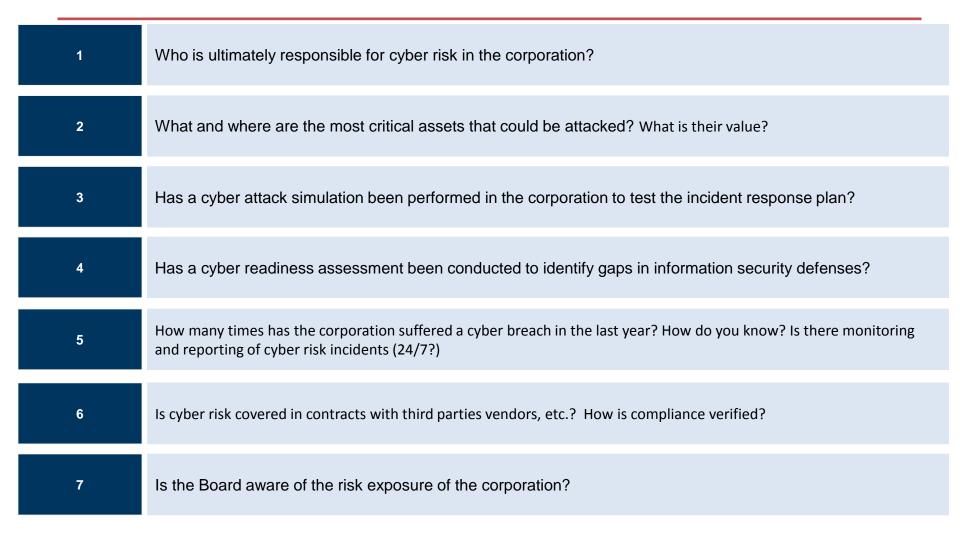
- ID existing sec profile
- Vulnerabilities, threats & Risks
- Determine effectiveness of cyber framework/strategy:
 - C/S Policies
 - Network Topology
 - Incident Response
 - Acquisition Due Diligence
 - Data Classification
 - Remote Worker
 - Vulnerability Management
 - Log Analysis
- Calibrate your spend and effectiveness of budget (KPIs)



Source: Alvarez and Marsal

Securing the Corporation

7 Questions for the Board and Executives



Source: Alvarez and Marsal

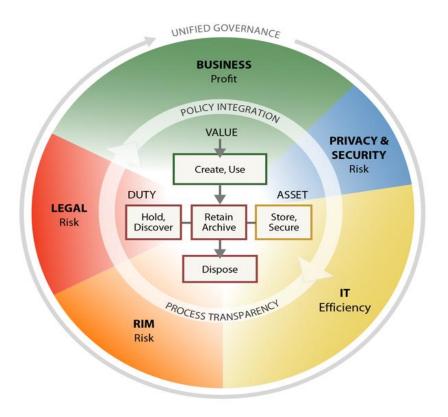
Tangible & Intangible Costs

- Insurance premiums
- Damage to third parties
- Customer goodwill & Trust
- Reputational Risk
- Regulators
- Litigation

It's inevitable, legal gets involved...

Information Governance Reference Model (IGRM)

Linking duty + value to information asset = efficient, effective management



Duty: Legal obligation for specific information

Value: Utility or business purpose of specific information

Asset: Specific container of information

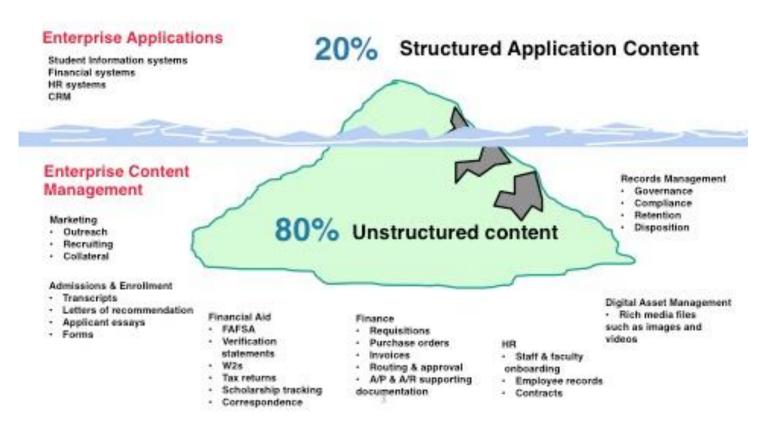
Challenges of Information Governance

- Era where vast amounts of electronically stored information (ESI) created daily.
- Enterprises must ensure all details relevant to litigation are correctly stored and easily recalled.
- Volumes, types and locations of ESI that must be preserved, collected and analyzed during ediscovery continues to escalate.
- Makes it extremely challenging to remain compliant.
- Need a repeatable process and technology in place to manage.

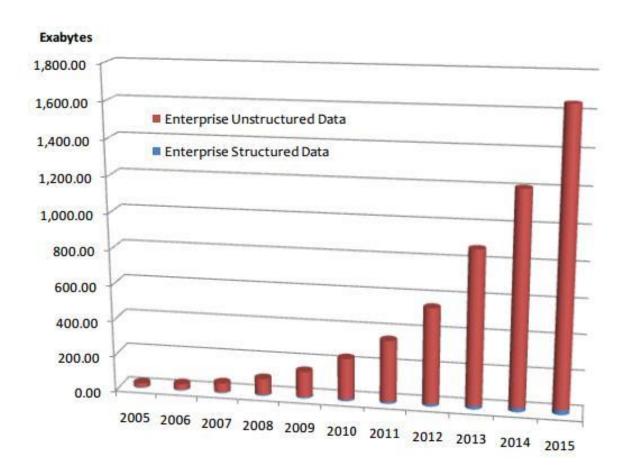
Content is the Target

Structured vs. Unstructured Content

What is the difference?



Growth of Unstructured Data

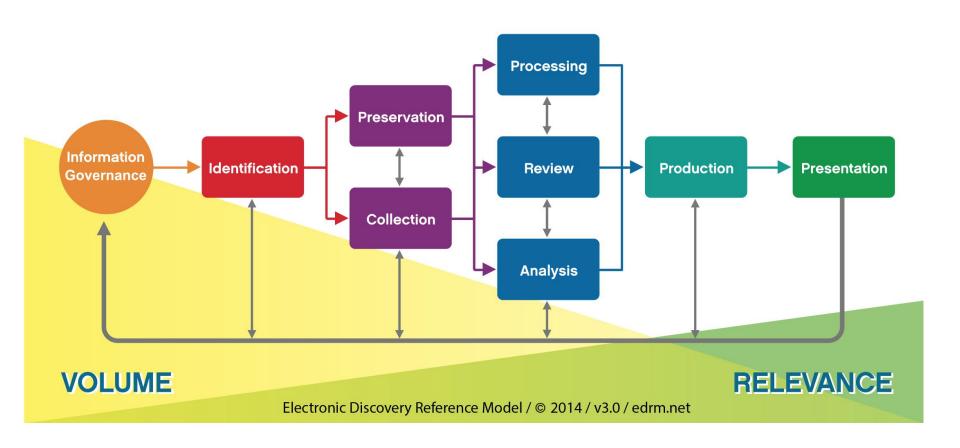


Common Denominator: ESI



Best Practices

Electronic Discovery Reference Model



Digital Evidence

- Where is it and who has possession of it?
 - Identification, collection, preservation
 - Jurisdiction, international?
- Digital evidence is different
 - IP address = fingerprint
 - Hash (MD5)
 - ESI authenticity admissibility
 - Spoliation.
- Is it what it purports to be.



Four Categories of Digital Forensics

- 1. STATIC MEDIA such as hard drive.
- 2. VOLATILE INFORMATION such as RAM and CPU.
- 3. **NETWORK FORENSICS** is a top-down traffic analysis network or Internet
- 4. **BINARY and MALWARE** analysis to deconstruct and determine when written and by who?

9ec4c12949a4f31474f299058ce2b22a

Mission Statement

USCYBERCOM plans, coordinates, integrates, synchronizes and conducts activities to: direct the operations and defense of specified Department of Defense information networks and; prepare to, and when directed, conduct full spectrum military cyberspace operations in order to enable actions in all domains, ensure US/Allied freedom of action in cyberspace and deny the same to our adversaries.



What happens when a single character changes

- The hash value change resulting from the alteration of merely one single character in this sentence results in a change as dramatic as if "War and Peace" had been edited to become "The Cat in the Hat." The MD-5 Hash value for the commonplace phrase: ("The quick brown fox jumps over the lazy dog")= 9e107d9d372bb6826bd81d3542a419d6
- Even a small change in the message will result in a completely different hash.
 For example, changing d to e: ("The quick brown fox jumps over the lazy eog")=
 ffd93f16876049265fbaef4da268dd0e
- Another hash value algorithm is called SHA-1. Instead of 32 characters, it has
 40. Here is what it looks like on the same phrase: ("The quick brown fox jumps over the lazy dog")= 2fd4e1c6 7a2d28fc ed849ee1 bb76e739 1b93eb12
- As with the MD-5, even a small change in the message will, result in a completely different hash. For example, changing dog to cog: ("The quick brown fox jumps over the lazy cog")= de9f2c7f d25e1b3a fad3e85a

Source: Assorted eDiscovery conference materials

Case Study: Big Data in Motion When Third Party Vendors are involved

- Cross Border M&A Large Global Drug Cos.
 - Identify, carve out IP assets and move
 - Review and confirm assets on a global basis
 - Harden supply chain to prevent leakage
- Bankruptcy Lehman Brothers
 - Locate all information assets while in distress
 - Identify, cull and produce assets
 - Harden supply chain to prevent leakage

Sources

- http://resources.infosecinstitute.com/cyber-attack-sony-pictures-much-databreach/
- Wall Street Journal (Assorted)
- Verizon 2015 DBIR
- Fortune Magazine, MAR 27 2015 (Hackett)
- Brian Krebs on Security Blogs (Assorted + website)
- SEC Filings TGT, HD, SNE
- Wikipedia (assorted images)
- Javelin Strategy & Research
- Ponemon Institute
- NYT (http://www.nytimes.com/2014/09/03/technology/home-depot-data-breach.html?r=0)
- Alvarez and Marsal



Source: Andrew Moore