

J. P. EGGERS

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ACADEMIC APPOINTMENTS

New York University, Stern School of Business

Professor, Management & Organizations	2020 – Present
Catherine & Peter Kellner Professor of Entrepreneurship	2021 – Present
Vice Dean, MBA & Graduate Programs	2018 – Present
Director, Andre Koo Technology & Entrepreneurship MBA Program	2016 – Present

Peter Drucker Faculty Fellow	2018 – 2021
Associate Professor (tenured), Management & Organizations	2016 – 2020
Associate Professor (untenured), Management & Organizations	2014 – 2016
Assistant Professor, Management & Organizations	2008 – 2014

EDUCATION

University of Pennsylvania, Wharton School
PhD (Management), MS (Management) 2003 – 2008

Emory University, Goizueta Business School
MBA 1997 – 1999

Amherst College
BA (History) 1989 – 1993

RESEARCH INTERESTS

- Behavioral perspective on innovation within organizations, including role of feedback & learning, cognition & attention, and structure & politics
- Co-evolution of firms and industries, particularly around changes in technology
- Primarily large-scale empirical research (blend of high tech and low tech industries), but with multimethod interests in modeling, qualitative, conceptual, and experimental research

PUBLICATIONS AND WORKS IN PROGRESS (*=PHD STUDENT AT PROJECT INCEPTION)

- Michael Cummings*, Richard Wang, and J. P. Eggers, forthcoming. "Monitoring the Monitor: Enabling Strategic Change when the Former CEO Stays on the Board." *Long Range Planning*.
- Saeedeh Ahmadi*, Justin Jansen, and J. P. Eggers, forthcoming. "Opportunity Identification at the Front Line: Do Stretch Goals Work, and if So, When?" *Organization Science*.
- Sungyong Chang*, J. P. Eggers, and Dongil D. Keum*, forthcoming. "Market Relatedness, Technological Relatedness, and the Dynamics of Organizational Growth." *Organization Science*. – Best Papers Proceedings, Academy of Management Annual Meeting, 2014
- Nathan Furr, J. P. Eggers, 2021. "Behavioral Innovation & Corporate Renewal." *Strategic Management Review*, 2(2), 285-322.
- J. P. Eggers, Michal Grajek, and Tobias Kretschmer, 2020. "Experience, Consumers, and Fit: Disentangling Performance Implications of Pre-Entry Technological and Market Experience in 2G Mobile Telephony." *Organization Science*, 31(2), 245-265.

- Oliver Baumann, J. P. Eggers, and Nils Stieglitz, 2019. “Colleagues and Competitors: How Internal Social Comparisons Shape Organizational Search and Adaptation.” *Administrative Science Quarterly*, 64(2), 275-309.
- J. P. Eggers and Jung-hyun Suh*, 2019. “Experience & Behavior: How Failures in New and Experienced Domains Affect Firm Action and Performance.” *Academy of Management Journal*, 62(2), 309-334.
- Violetta Bacon-Gerasymenko and J. P. Eggers, 2019. “The Dynamics of Advice-Giving by Venture Capital Firms: Antecedents of Managerial Cognitive Effort.” *Journal of Management*, 45(4), 1660-1688.
 - Best Papers Proceedings, Frontiers in Entrepreneurship Research BCERC, 2015
 - Best Papers Proceedings, Academy of Management Annual Meeting, 2014
- Dongil D. Keum* and J. P. Eggers, 2018. “Setting the Bar: The Evaluative and Allocative Aspects of Organizational Aspiration Level.” *Organization Science*, 29(6), 1170-1186.
- Joost Rietveld* and J. P. Eggers, 2018. “Demand Heterogeneity in Platform Markets: Implications for Complementors.” *Organization Science*, 29(2), 304-322.
 - Nominated by *Organization Science* for Gomory Industry Studies Award, 2019
- J. P. Eggers and Aseem Kaul, 2018. “Motivation and Ability? A Behavioral Perspective on the Pursuit of Radical Invention in Multi-Technology Incumbents.” *Academy of Management Journal*, 61(1), 67-93.
- J. P. Eggers and K. Francis Park*, 2018. “Incumbent Adaptation to Technological Change: The Past, Present, and Future of Research on Heterogeneous Incumbent Response.” *Academy of Management Annals*, 12(1), 357-389.
- J. P. Eggers, 2016. “Reversing Course: IBM’s Strategic Reorientation in the Flat Panel Display Industry.” *Strategic Management Journal*, 37(8), 1578–1596.
- J. P. Eggers and Lin Song, 2015. “Dealing with Failure: Serial Entrepreneurs and the Costs of Changing Industries Between Ventures.” *Academy of Management Journal*, 58(6), 1785-1803.
- Karen Dye, J. P. Eggers, and Zur Shapira, 2014. “Tradeoffs in a Tempest: Stakeholder Influence on Hurricane Evacuation Decisions.” *Organization Science*, 25(4), 1009-1025.
- J. P. Eggers, 2014. “Competing Technologies and Industry Evolution: The Benefits of Making Mistakes in the Flat Panel Display Industry.” *Strategic Management Journal*, 35(2), 159-178.
- Felipe Csaszar and J. P. Eggers, 2013. “Organizational Decision Making: An Information Aggregation View.” *Management Science*, 59(10), 2257-2277.
- J. P. Eggers and Sarah Kaplan, 2013. “Cognition and Capabilities: A Multi-Level Perspective.” *Academy of Management Annals*, 7(1), 293-338.
- J. P. Eggers, 2012. “Falling Flat: Failed Investment and Technological Evolution.” *Administrative Science Quarterly*, 57(1), 47-80.
 - Best Papers Proceedings, Academy of Management Annual Meeting, 2007
- J. P. Eggers, 2012. “All Experience is Not Created Equal: Learning, Adapting and Focusing in Product Portfolio Management.” *Strategic Management Journal*, 33(3), 315-335.
 - Distinguished Student Paper Award, Business Policy & Strategy (BPS) Division, 2006
 - Best Papers Proceedings, Academy of Management Annual Meeting, 2006

- J. P. Eggers and Sarah Kaplan, 2009. "Cognition and Renewal: Comparing CEO and Organizational Effects on Incumbent Adaptation to Technical Change." *Organization Science*, 20, 461-477.
 - Citation of Excellence, Emerald Management Review (Top 50 papers out of 15,000 in 2009)
 - Best Paper Award, Atlanta Competitive Advantage Conference, 2006

Papers Under Review & Working Papers

- "Hitting Reset: How the Dynamics of Platform Evolution Affect the Value of Firm Experience" (with Hakan Ozalp, Franco Malerba), 2nd R&R at *Strategic Management Journal*.
 - Best Papers Proceedings, Academy of Management Annual Meeting, 2019
- "Looking out of the window & into the mirror: The role of managerial attention in shaping responses to industry change" (with John Eklund, Manav Raj*), R&R at *Organization Science*.
- "Under Pressure: CEOs' Short-Term Responses to Employment Threat" (with Manav Raj*), R&R at *Strategic Management Journal*.
 - Honorable Mention, Best Conference Paper, Strategic Mgmt Society Annual Meeting, 2019
- "The Problem You Know: An Empirical Examination of Firms' Search Strategies" (with Aseem Kaul).
- "Unpacking the search process: The role of managerial experience" (with Petteri Leppänen*).
- "Learning from Omission Errors" (with Thorsten Wahle* and Ronald Klingebiel).
- "Alliances As Anchors: Why Alliances During An Era Of Ferment May Limit Incumbent Adaptation" (with Jung-hyun Suh*).
- "Resource Allocation Philosophies: The Dynamics of Improvement for Leader vs. Laggard Products" (with Johanna Glauber*).

Projects on (Temporary?) Hiatus

- "Falling Leaders and Rising Laggards: Risk-Taking after Rank Change Depends on Initial Rank" (with Chris To*, Nate Pettit).
- "Entry Logics: Resources, Attractiveness, and the Logic(s) of Product Portfolio Expansion" (with Nicolaj Siggelkow).
- "Choosing Not to Choose: A Behavioral Perspective on Parallel Search" (with Elad Green*).
 - Best Papers Proceedings, Academy of Management Annual Meeting, 2012

Projects in Development

- Empirical project on platform entry & complementor performance (Manav Raj*, Arun Sundararajan)
- Empirical project on cognition & blockchain technology (Callen Anthony, Michael Impink*)
- Empirical project on #MeToo & the careers of movie stars (Johanna Glauber*, Daniel Sands*)
- Empirical project on entry timing & search in Covid-19 therapeutics (Seojin Kim*)
- Empirical project on consolidation & innovation (K. Francis Park*)
- Empirical project on reemergence of old technologies (Nathan Furr, Raphael Martins*)
- Modeling project on resource allocation strategies & performance (Oliver Baumann, Songcui Hu)

Practice-Focused and Other Publications

- Vinicius Brasil*, Mario Sergio Salerno, J. P. Eggers, and Leonardo Augusto de Vasconcelos Gomes, forthcoming. "Boosting Radical Innovation Using Ambidextrous Portfolio Management." *Research-Technology Management*.
- Vincius Chagas Brasil* and J. P. Eggers, 2019. "Portfolio Management." *Oxford Research Encyclopedia of Business & Management*, <http://dx.doi.org/10.1093/acrefore/9780190224851.013.28>.
- J. P. Eggers and Mahka Moeen, 2019. "Entry Strategy & Nascent Industries." *Strategic Management Journal*, Introduction for Virtual Special Issue, <https://doi.org/10.1002/smj.2994>.

- J. P. Eggers and Zur Shapira, 2017. “Hurricane evacuations should not rest with politicians.” *The Hill.com*, <http://thehill.com/opinion/energy-environment/351822-hurricane-evacuation-decisions-should-not-rest-with-politicians>.
- J. P. Eggers and Aseem Kaul, 2016. “When Big Firms are Most Likely to Innovate.” *Harvard Business Review* online, <https://hbr.org/2016/10/when-big-firms-are-most-likely-to-innovate>.
- J. P. Eggers, 2015. “Focus on the Customers You Want, Not the Ones You Have”. *Harvard Business Review* online, <https://hbr.org/2015/06/focus-on-the-customers-you-want-not-the-ones-you-have>.
- J. P. Eggers, 2014. “Getting Ahead by Betting Wrong”. *Harvard Business Review*, 92(7/8), 26.
- J. P. Eggers and Dongil D. Keum*, 2014. “Cognition and Strategy”. *Oxford Bibliographies*.
- J. P. Eggers, 2007. “Knowledge Innovation”. Book review for *Innovation: Management Policy and Practice*, 9(3/4), 365-366.
- Research covered in *Harvard Business Review*, *MIT Sloan Management Review*, *Inc. Magazine*, *Yahoo! News*, *Newsweek*, *Strategy+Business*, and others.

AWARDS & GRANTS

Research Awards

- Catherine & Peter Kellner Professor of Entrepreneurship (2021-Present)
- NYU Society of Fellows (2019-Present)
- Fubon Center Innovation Scholar (2019-Present)
- Peter Drucker Faculty Fellow, NYU Stern (2018-2021)
- Honorable Mention, Best Conference Paper for "Under Pressure", Strategic Mgmt Society (2019)
- Nominated for Gomory Industry Studies Award for "Demand Heterogeneity in Platform Markets" by *Organization Science* (2019)
- Papers selected for the Academy of Management's Best Paper Proceedings (2006, 2007, 2012, 2014, 2014, 2019)
- Paper selected for the Babson Frontiers in Entrepreneurship Research BCERC Proceedings (2015)
- Runner Up, Technology & Innovation Management (TIM) Division Past Chairs' Emerging Scholar Award (2013)
- Citation of Excellence, Emerald Management Review (Top 50 papers out of 15,000 in 2009), for “Cognition and Renewal” (2010)
- Finalist, Business Policy & Strategy (BPS) Division Blackwell Outstanding Dissertation (2009)
- Finalist, Technology & Innovation Management (TIM) Division Best Dissertation (2009)
- First Runner-Up, Organization Science/INFORMS Dissertation Proposal Competition (2007)
- Distinguished Student Paper Award for “All Experience is Not Created Equal”, Business Policy & Strategy (BPS) Division (2006)
- Best Paper Award for “Cognition and Renewal”, Atlanta Competitive Advantage Conference (2006)

Other Awards

- Faculty Leadership Award, NYU Stern (2018)
- Finalist, Best Reviewer Award, *Academy of Management Journal* (2016)
- Reviewer Appreciation Award, *Organization Science* (2012, 2013, 2014, 2015)
- Top 50 Most Influential Business Professors of 2013, *mbarankings.net* (2013)
- Top 40 Business Professors Under 40, *Poets & Quants* (2011)
- *Big Think* Delphi Fellow (2011-Present)
- Professor of the Year, NYU Stern MBA Program (2010)
- Best Reviewer Award, Business Policy & Strategy (BPS) Division (2010)
- Best Reviewer Award, Technology & Innovation Management (TIM) Division (2007, 2011)
- Penn Prize for Excellence in Teaching by a Graduate Student (2005)
- *Beta Gamma Sigma* International Business Honors Society (1999)

- Goizueta Business School Scholarship (MBA merit scholarship) (1997-1999)

Grants

- NSF I-Corps Program, with MBA student Rachel Serwetz (2019, \$55,000)
- Mack Center for Technological Innovation Research Grant (2006, \$8,000)
- Univ. of Pennsylvania Graduate and Professional Student Association Travel Grant (2005, \$500)

Short Term Visiting Scholar Positions

- Universita' di Cagliari (Italy) Visiting Scholar Program 2017
- Nucleo Milenio ESUU (Chile) Visiting Scholar Program 2016
- LMU (Germany) Center for Advanced Management Studies Program 2009, 2010, 2013

PRESENTATIONS AND CONFERENCES

Invited Seminar Presentations

- 2022: Rotterdam School of Management (RSM), University of Georgia, Lehigh University, Rice University
- 2021: INSEAD, Ohio State University, Technical University Munich (TUM), Bocconi University
- 2020: Northwestern University, UNC Chapel Hill
- 2019: Tulane University, University of Colorado Boulder, George Washington University
- 2018: IE Business School, University of Illinois Urbana-Champaign, Temple University
- 2017: National University of Singapore, INSEAD, Boston College, Universita' di Cagliari
- 2016: University of Texas Austin, University of Pennsylvania, University of Oregon, Pontifical Catholic University of Chile / Nucleo Milenio ESUU
- 2015: University of Michigan, Columbia University, Temple University, University of Maryland, University of Southern California
- 2014: Stanford University, China Europe International Business School (CEIBS)
- 2013: Ohio State University, Ludwig Maximilians Universität, Bocconi University, University of Chicago
- 2012: Imperial College, Cass at City University
- 2011: MIT Sloan, Southern Denmark University, European School of Management and Technology (ESMT), University of Minnesota, University of Delaware, CUNY Baruch
- 2010: Harvard Business School, Ludwig Maximilians Universität, University of Warwick
- 2009: Ludwig Maximilians Universität

Invited Speaking Engagements

- Keynote, NYU PubTechConnect, New York (2017)
- Keynote, Ratio Colloquium for Social Scientists, Stockholm (2016)
- Keynote, NYU Stern Business Analytics Symposium (2015)
- Webinar, International Institute of Business Analytics (2013)
- Keynote, NYU Advanced Publishing Institute Studies in Digital Book Strategy (2012)

Conference Leadership & Invited Activities

- Track Co-Chair (Innovation), Strategic Management Society Conference (Frankfurt, 2019)
- Doctoral Workshop Co-Organizer, Strategy Science Conference (2018, 2019)
- Organizing Committee, Consortium for Research in Strategy (CRS), New York (2019)
- Organizing Committee, Strategy Junior Faculty Summer Camp @Tuck (2017-2018)
- Organizing Committee, DRUID (2017 NY)
- Organizing Committee, Consortium on Competitiveness & Cooperation (CCC, 2015 NY)
- Organizing Committee, Strategy Research Forum (2012 Charleston, 2014 Santa Fe)
- Scientific Committee, ICT & Economic Growth Conference, Munich (2010, 2012, 2013)
- Judge, Organization Science Dissertation Proposal Competition, INFORMS, Phoenix (2018)

- Facilitator for career and research advice for students and faculty at multiple conference consortia & workshops, including AOM, SMS, and ISA.
- Discussant: Consortium for Research in Strategy (2017, 2019), Strategy Research Forum (2013), Columbia Strategy (2011), Atlanta Competitive Advantage (2011), ICT & Economic Growth (2010, 2012), NYU-Columbia PhD (2009-2010, 2012, 2014, 2017), DRUID (2009, 2011-2012, 2014), AOM (2006, 2014)

Conference Presentations & Attendance (excluding coauthor presentations)

- Academy of Management Annual Meeting (2005-Present)
- Atlanta Competitive Advantage Conference (ACAC) (2006-2007, 2009, 2011-2012, 2014)
- Behavioral Strategy Conference (2015, 2018)
- BYU-Utah Winter Strategy Conference (2014)
- Consortium on Competitiveness & Cooperation (CCC) (2007, 2013-2015, 2017-2018, 2020-2021)
- Consortium for Research in Strategy (CRS) (2017-2019, 2021)
- DRUID Summer Conference (2009, 2011-2012, 2014, 2017)
- Duke Strategy Conference (2013)
- MidAtlantic Strategy Colloquium (2013)
- NYU Economics of Strategy Conference (2009-2012, 2014-Present)
- Organization Science Winter Conference (2009, 2015-2016)
- Organization Theory Junior Faculty Workshop (2013-2014)
- Strategic Management Society (2015, 2017-2019, plus 2014 Microfoundations, 2019 Uncertainty)
- Strategy Research Forum (2011-2013, 2016)
- Strategy Science Conference (2018-2019)
- Tuck Strategy Junior Faculty Summer Camp (2013-2018)
- West Coast Research Symposium on Technology Entrepreneurship (2013)
- Wharton Corporate Strategy & Innovation Conference (2018)
- Wharton Technology Conference (2006-2009, 2011-2014, 2018)

TEACHING EXPERIENCE (*=NEW COURSE)

Sabbatical: 2017-2018

Core Strategy

- Full-Time Two Year MBA (2012-2016)
- Part-Time MBA (2008-2012, 2017)
- Executive MBA (2022)
- Online MS in Quantitative Management (2020-Present)

Advanced Strategy elective (integrative & analytical strategic decision making)

- Executive MBA (2015-2016)*
- Full-Time and Part-Time MBA Programs (2011-2016, 2018-Present)*
- Strategy for Executives (executive open enrollment course, 2018-Present)*

Business Analytics & Organizations

- Strategy, Change & Analytics, NYU Masters in Business Analytics (2013-Present)*
- Capstone project adviser, NYU Masters in Business Analytics (2015-Present)
- Business Analytics for Executives (executive open enrollment course, 2017-Present)*
- Multiple, short-form classes around analytics & organizations for TRIUM EMBA, custom executive education programs, NYU International Leadership Program in Visual Arts Management (2016-Present)*

Experiential Learning Courses

- NYC Immersion, Tech MBA (2018-Present)*
- Tech Solutions: Leading Innovation, Tech MBA & Full-Time MBA (2018-Present)*
- Global Study Tour, EMBA (Vietnam 2018, Argentina 2022)

PhD Teaching

- Strategy Seminar, NYU PhD Program (2009, 2016-2017)
- Innovation & Creativity Seminar, NYU PhD Program (2013)*
- Strategy, Technology & Innovation Seminar, LMU Munich (2013)*

Undergraduate Teaching

- Management 101, Wharton (Head Teaching Assistant, 2005-2008) (Instructor, 2004-2006)

Online and Virtual Teaching

- Virtual instructor on strategy and decision making, CrossKnowledge (2011-Present)

PROFESSIONAL ACTIVITIES & SERVICE

External Service

- Strategic Management (STR) Division, Academy of Management
 - Executive Committee Member (2015-2017): Assistant to the Program Chair
 - Research Committee (2011-2013)
- Technology & Innovation Management (TIM) Division, Academy of Management
 - Dissertation Award Selection Committee (2020)
 - Representative-at-Large (2014-2016): Assistant to the Program Chair, Doctoral Research Development Workshop Coordinator, Membership Task Force
 - Paper Award Selection Committee (2013)
- Strategic Management Society (SMS)
 - Representative-at-Large, Behavioral Strategy Interest Group (2016-2018)
- Academy of Management (AOM)
 - Newman Award Committee (2017)
 - All Academy Theme Committee (2016)

Editorial Contributions

- *Administrative Science Quarterly*, Associate Editor (2021-Present)
- *Strategic Management Journal*, Associate Editor (2017-2021)
- *Academy of Management Annals*, Associate Editor (2016-2019)

- *Administrative Science Quarterly*, Editorial Review Board (2014-2020)
 - Selection Committee, ASQ Award for Scholarly Contribution (2019)
- *Organization Science*, Editorial Review Board (2011-Present)
- *Strategic Management Journal*, Editorial Review Board (2013-2017)
- *Academy of Management Journal*, Editorial Review Board (2013-2016)

- Other recent *ad hoc* reviews include *Management Science*, *Research Policy*, *Industry & Corporate Change*, *California Management Review*, MIT Press, Sage Publishing
- Reviewer for Organization Science Dissertation Proposal Competition (2008, 2009, 2013, 2014)
- Frequent reviewer for Academy of Management Annual Meetings (BPS, TIM, OMT), DRUID Summer Conference, Strategic Management Society Annual and Special Conferences

Doctoral Advising (excluding external examiner roles)

- Manav Raj (NYU expected 2022, Committee; placement: UPenn Wharton)

- Raphael Martins (NYU expected 2022, Advisor)
- Petteri Leppänen (Technical Univ. Munich 2020, Committee; placement: Imperial College postdoc)
- Saeedeh Ahmadi (RSM Erasmus 2019, Committee; placement: Amsterdam Business School)
- Daniel Keum (NYU 2017, Advisor; placement: Columbia Business School)
- Jung-hyun Suh (NYU 2016, Advisor; placement: Chinese University of Hong Kong)
- Joost Rietveld (Cass City Univ. 2015, Co-Advisor; placement: RSM Erasmus)
- Elad Green (NYU 2015, Co-Advisor; placement: Google Analytics)

NYU Stern School Service

- Vice Dean, MBA and Graduate Programs (2018-Present)
- Director, Andre Koo Technology & Entrepreneurship MBA Program (2016-Present)
- Faculty Advisor, Stern Healthcare MBA Association (2014-2018)
- Faculty Advisor, Stern Adventures MBA Association (2016-2018)
- Strategy Representative, NYU Stern Core Curriculum Committee (2013-2016)
- School Sponsor, USC Global Consulting Challenge (2015)
- School Sponsor, Nespresso MBA Sustainability Challenge (2014 [Honorable Mention])
- Mock Class instructor, Pre-View for admitted MBA students (2012, 2014, 2015, 2016, 2017)
- Stern Consulting Corps (SCC): Workshop Facilitator (2012-2013), Program Advisor (2012-2013), Project Mentor (2012)
- Frequent Speaker/Panelist/Moderator/Judge for NYU Stern events: Strategy & Operations Conference; Healthcare Conference; Luxury & Retail Conference; Global Strategy Practicum; Stern Leadership Case Competition; Consulting in the Social Sector; International Studies Program Finals, "9", Alumni Events, LAUNCH
- Frequently field media inquiries on company news and current events for outlets such as Bloomberg TV, CNN, CNBC, Nightly Business Report, NPR's Marketplace, Financial Times, Reuters TV, Huffington Post, and others, typically related to technology/innovation, retail/consumer products, organizational change, and corporate governance

NYU Management & Organizations Departmental Service

- Strategy Coordinator, Departmental Doctoral Program Committee (2010-18)
- Core Course Coordinator, MBA Strategy (2013-17)
- Co-Supervisor, Departmental PhD Student Brown Bag Series (2011-14)
- Member, Departmental Strategy Curriculum Review Committee (2011)
- Speaker, Departmental First-Year PhD Seminar & Proseminar Series (2008, 2010-12, 2018-19)
- Member, Departmental Annual Review Committee (2010-2011)
- Member, Departmental Curriculum Committee (2009-2010)

Wharton PhD Program Service

- Coordinator, PhD Research Seminar Series at the Wharton Management department (2006-2007)

INDUSTRY EXPERIENCE

Woken: Advisory Board (New York, NY)	2019-Present
ConnectedHealth.com: Strategic Advisor (New York, NY)	2016-2017
Kurt Salmon Associates: Strategy Consultant (Atlanta, GA)	1999-2000, 2003
Viant: Strategy Consultant (Atlanta, GA)	2000-2002
ETHICON (Johnson & Johnson): Product Marketing Intern (Sommerville, NJ)	1998
Style Magazine: Production Assistant (Atlanta, GA)	1997
Sinsheimer Group: Political Consultant (Raleigh, NC)	1994-1997
Jennifer Laszlo for Congress: Campaign Staff (Durham, NC)	1993-1994